

#### Bogdan Vasilescu

ISR, School of Computer Science Carnegie Mellon University

@b\_vasilescu

http://bvasiles.github.io

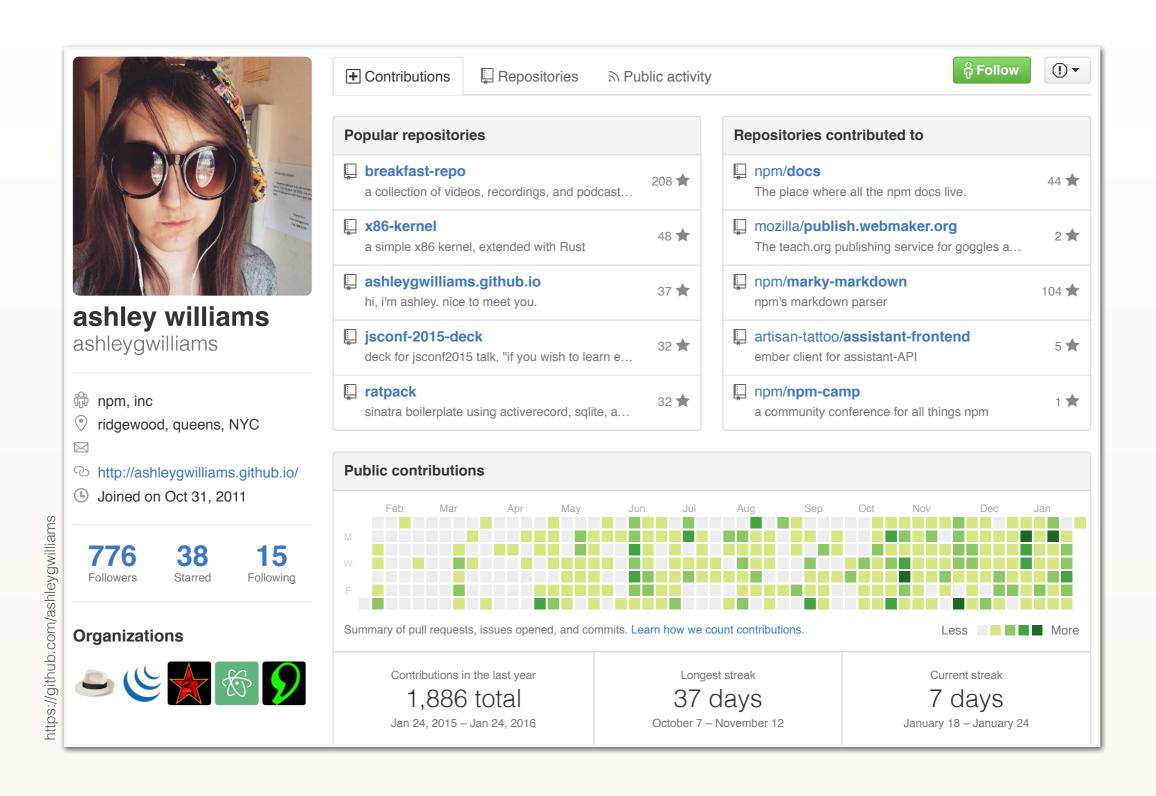
# Social Web

# Software Engineering

# Social Software Engineering

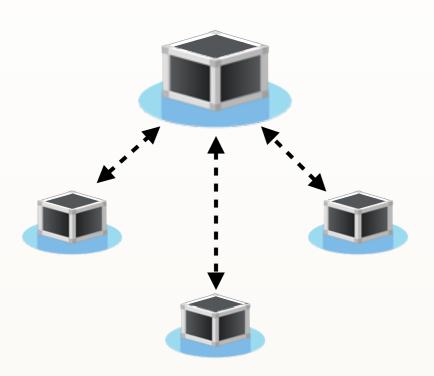
#### THE EVOLUTION OF THE "SOCIAL PROGRAMMER"





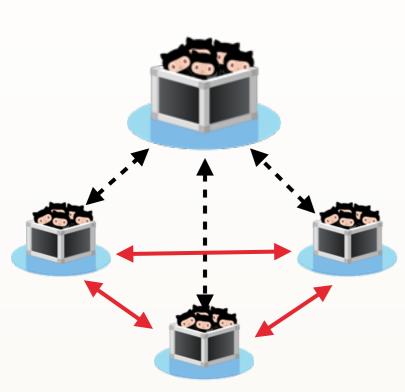
- Programming in a socially networked world: the evolution of the social programmer
   C Treude, F Figueira Filho, B Cleary, MA Storey. FutureCSD-CSCW 2012
- Social coding in GitHub: transparency and collaboration in an open software repository L Dabbish, C Stuart, J Tsay, J Herbsleb. CSCW 2012
- Social networking meets software development: Perspectives from GitHub, MSDN, Stack Exchange, and TopCoder A Begel, J Bosch, MA Storey. IEEE Software 2013





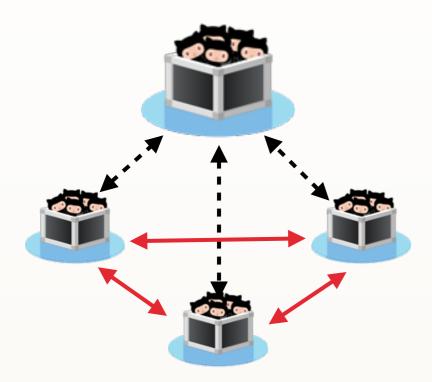


### GIT

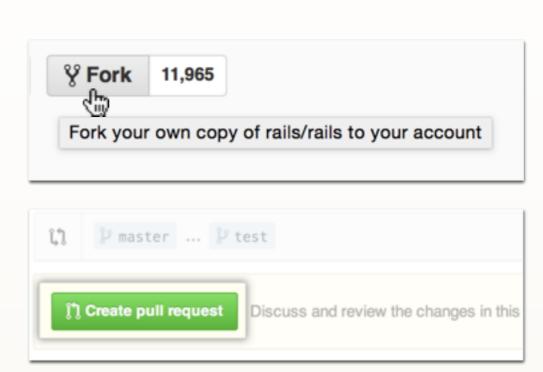




GIT

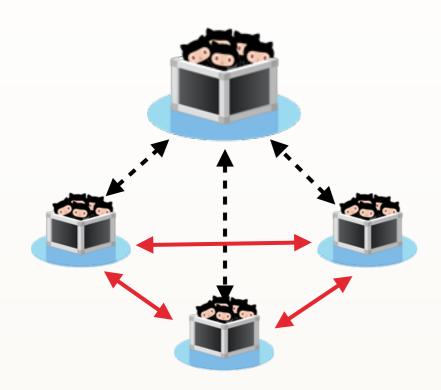


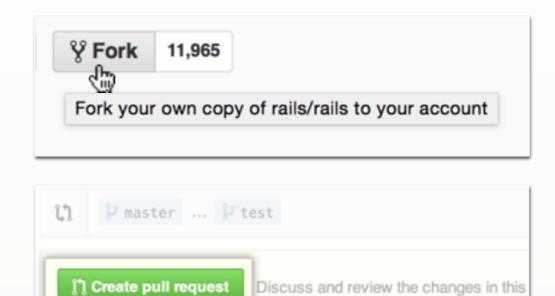
#### **GITHUB UI**





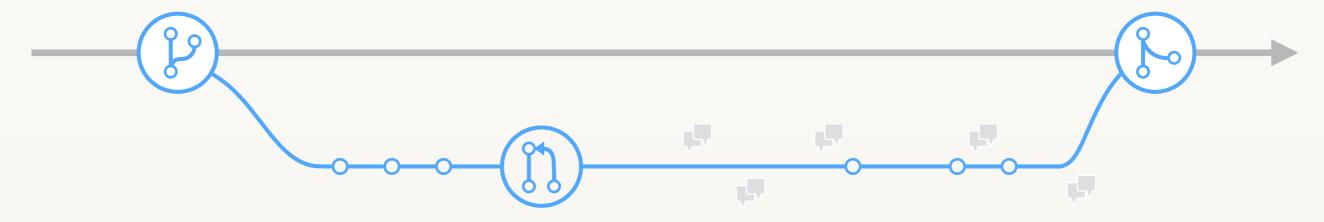






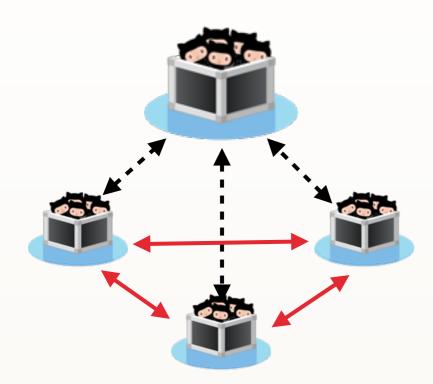
Discuss and review the changes in this

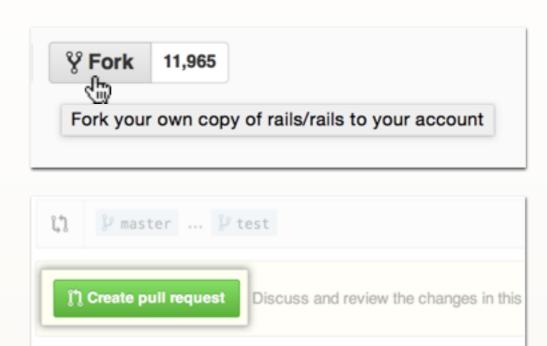
#### THE "PULL REQUEST" MODEL



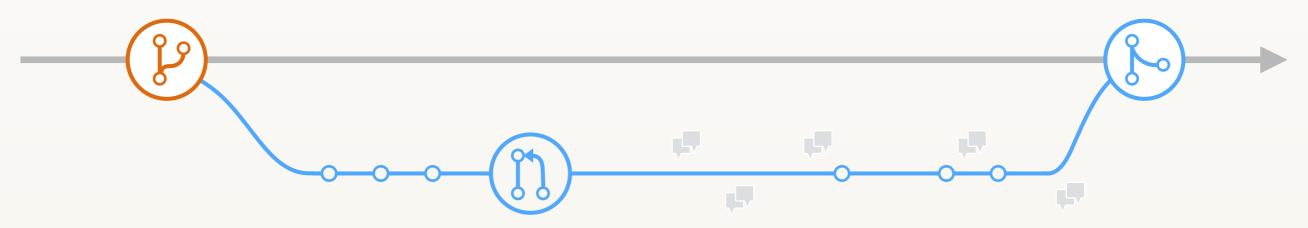








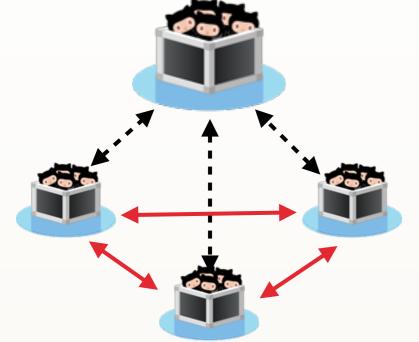
#### THE "PULL REQUEST" MODEL



Create a branch

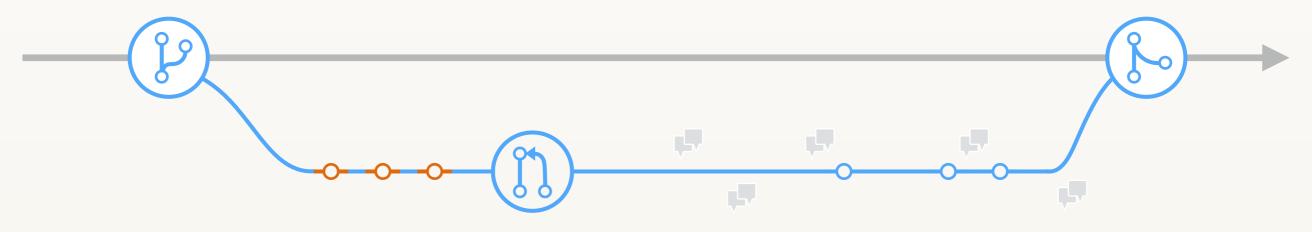








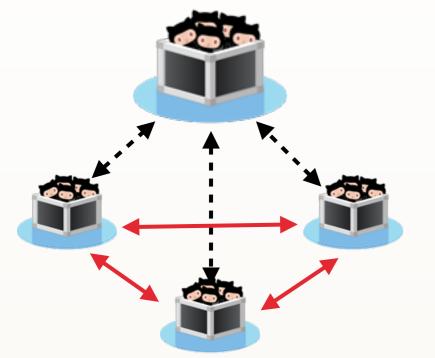
#### THE "PULL REQUEST" MODEL

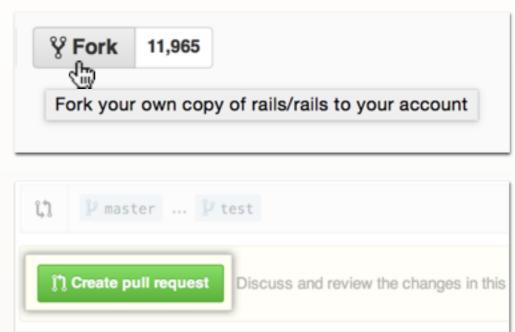


Add commits

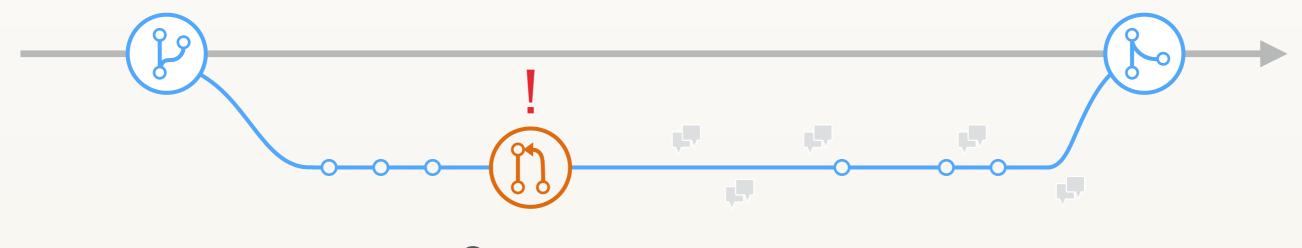








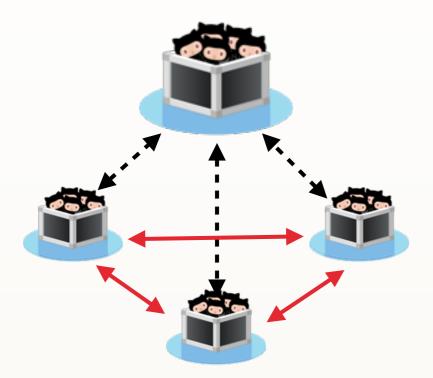
#### THE "PULL REQUEST" MODEL

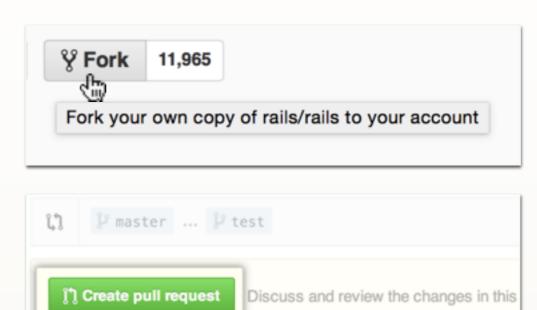


Open a pull request

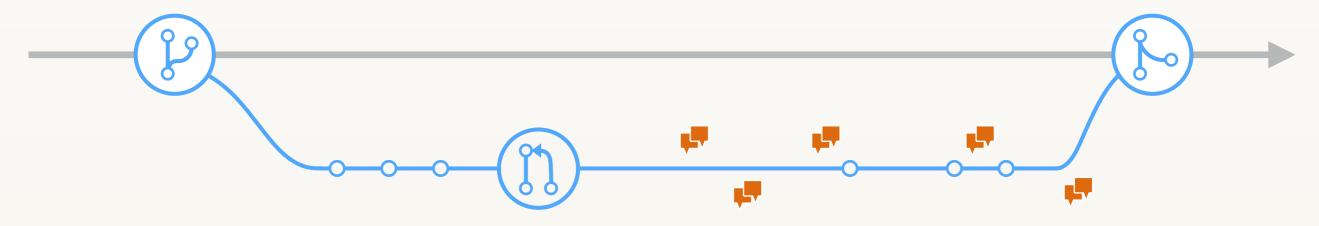








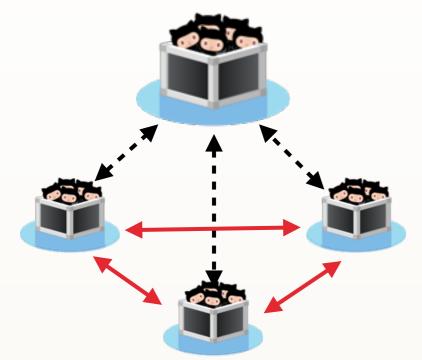
#### THE "PULL REQUEST" MODEL

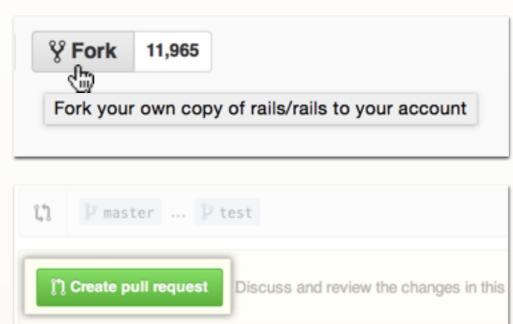


Discussion & code review

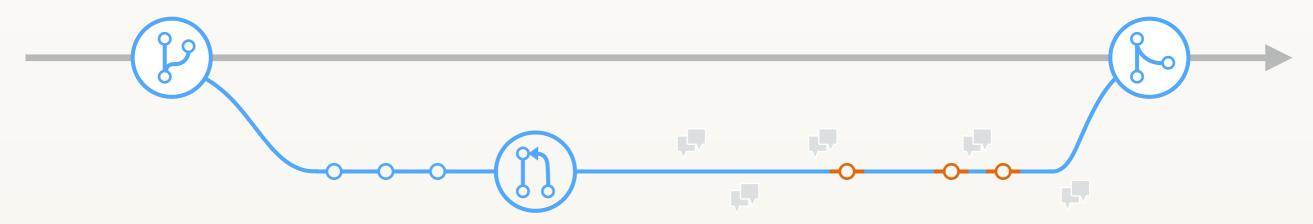








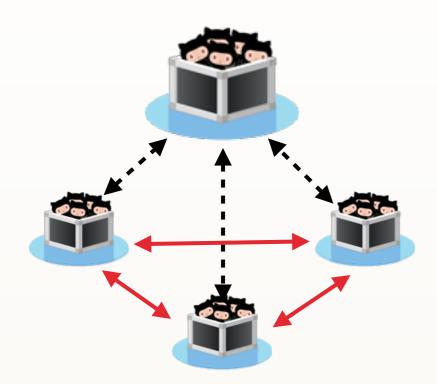
#### THE "PULL REQUEST" MODEL



Pull request updates

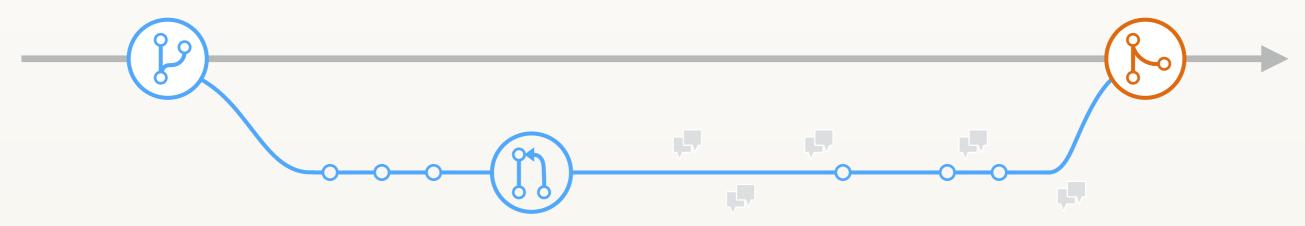






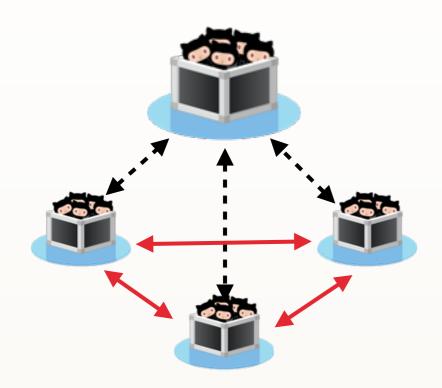


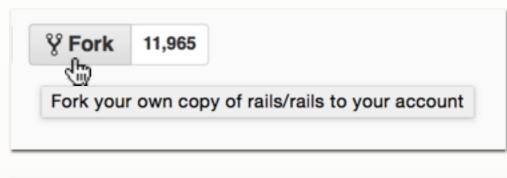
#### THE "PULL REQUEST" MODEL



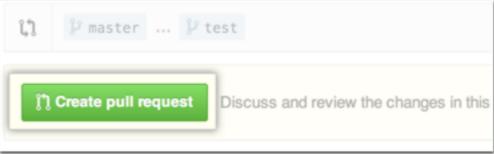




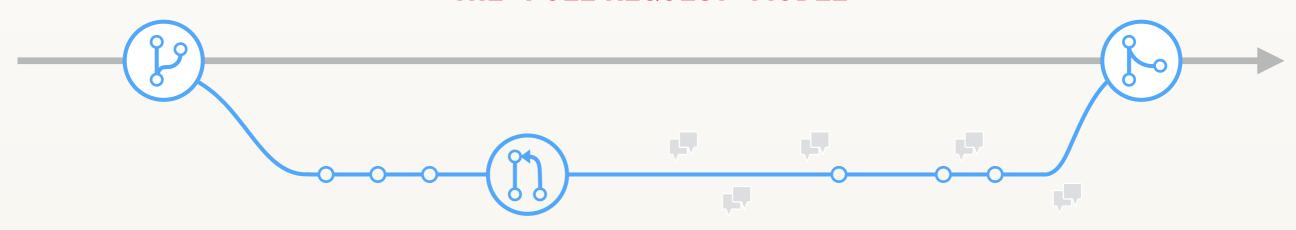




**GITHUB UI** 



#### THE "PULL REQUEST" MODEL



Unified development, testing, code review, integration → DEVOPS

Lowest ever barrier to entry for newcomers

Democratic, open, social process

# SOFTWARE DEVELOPMENT IS CHANGING

#### **OPEN-SOURCE IS GROWING**



Companies:

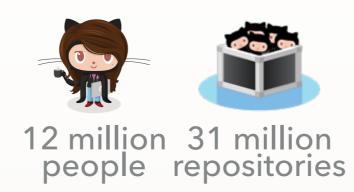
- → 78% run OSS
- 66% build on top of OSS



Companies:

- > 78% run OSS
- 66% build on top of OSS

#### **SOCIAL CODING IS GROWING**





Companies:

- > 78% run OSS
- 66% build on top of OSS

#### **SOCIAL CODING IS GROWING**











Companies:

- → 78% run OSS
- 66% build on top of OSS

#### **SOCIAL CODING IS GROWING**















18.5 million 15,000+ software dev's people



Companies:

- > 78% run OSS
- 66% build on top of OSS

#### **SOCIAL CODING IS GROWING**













18.5 million software dev's

#### 15,000+ people

#### **CULTURE CHANGE**



"it's just so uncool not sharing the code in the age of social coding"



Companies:

- > 78% run OSS
- 66% build on top of OSS

#### **SOCIAL CODING IS GROWING**















15,000+ people

#### **CULTURE CHANGE**



"it's just so uncool not sharing the code in the age of social coding"

#### HIRING



- \$100+ /hour:
  - owns popular OSS products;
  - stackoverflow score > 20K; ...
- **\$50+** /hour:
  - active OSS contributor;
  - stackoverflow score > 5K; ...



Companies:

- > 78% run OSS
- > 66% build on top of OSS

#### **SOCIAL CODING IS GROWING**













18.5 million software dev's

15,000+ people

#### **CULTURE CHANGE**



"it's just so uncool not sharing the code in the age of social coding"

#### HIRING



- **\$100+** /hour:
  - owns popular OSS products;
  - stackoverflow score > 20K; ....
- \$50+ /hour:
  - active OSS contributor;
  - stackoverflow score > 5K; ...

#### **INDUSTRIAL INVOLVEMENT & ADOPTION**







#### Facebook

We work hard to contribute our work back to the web. mobile, big data, & infrastructure communities.

Menlo Park, California https://code.facebook.com/projects/

- GitHub stats from: https://github.com/about
- World estimates from: http://goo.gl/Htnni9
- Open source-style collaborative development practices in commercial projects using GitHub E Kalliamvakou, D Damian, K Blincoe, L Singer, DM German. ICSE 2015

- How Much Do You Cost? Yegor Bugayenko http://goo.gl/N0mL3F
- Activity traces and signals in software developer recruitment and hiring J Marlow, L Dabbish. CSCW 2013

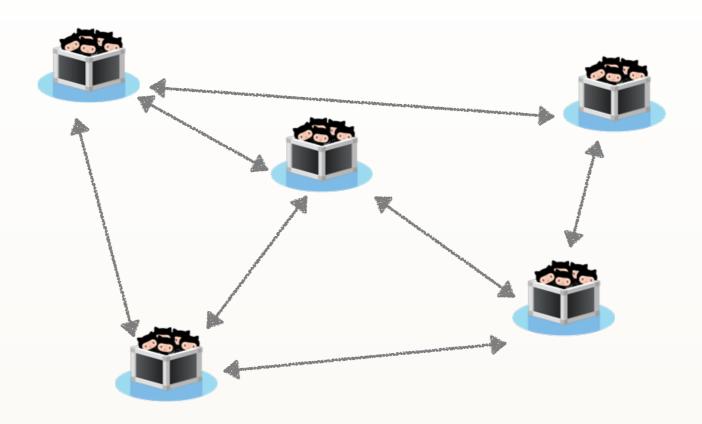


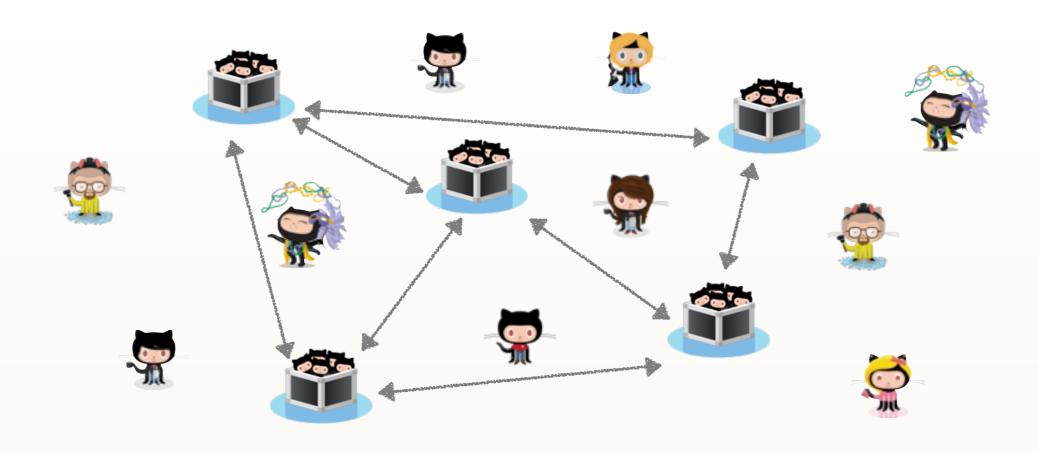


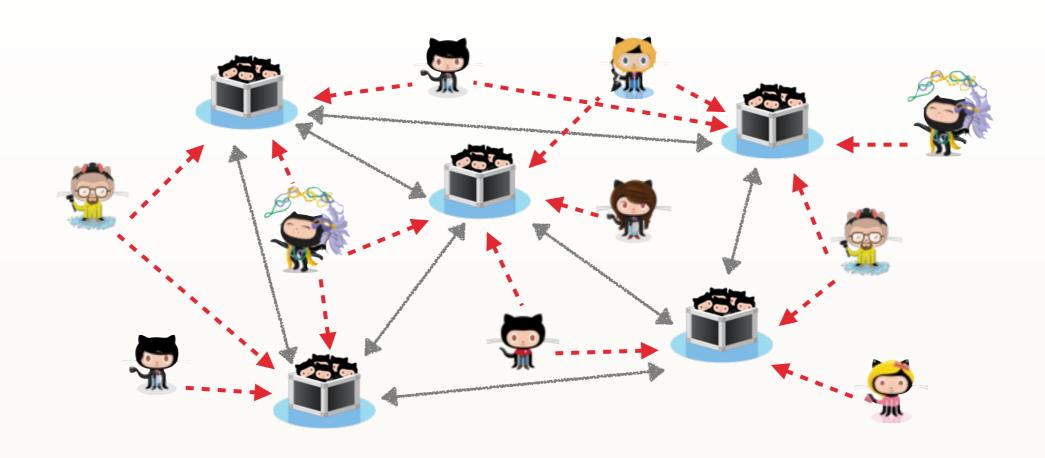


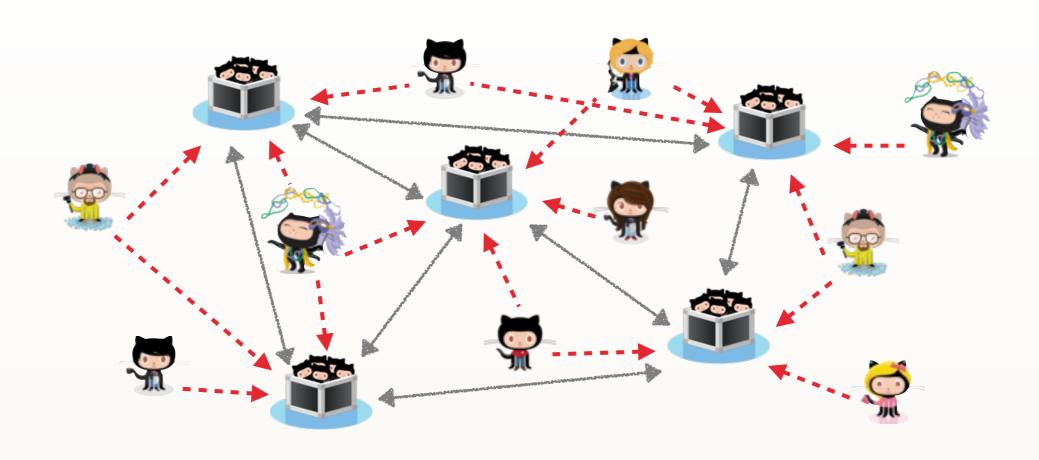


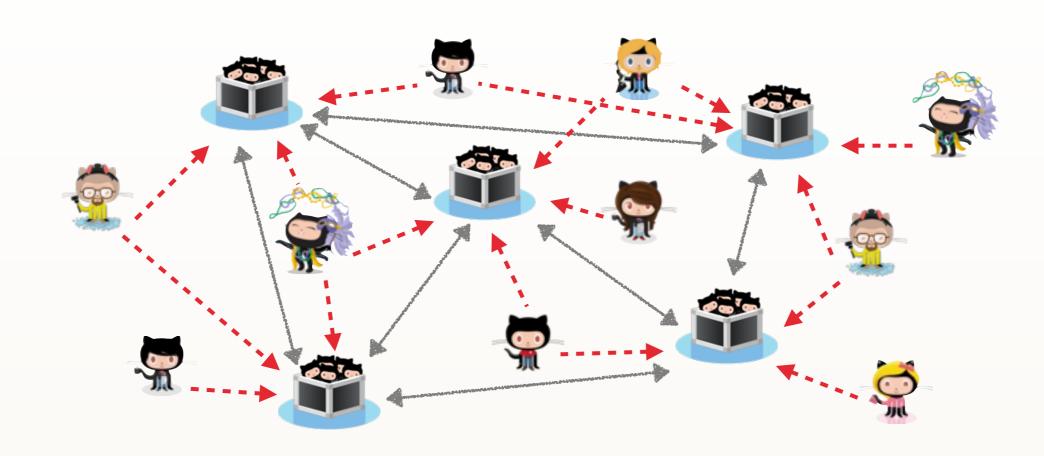






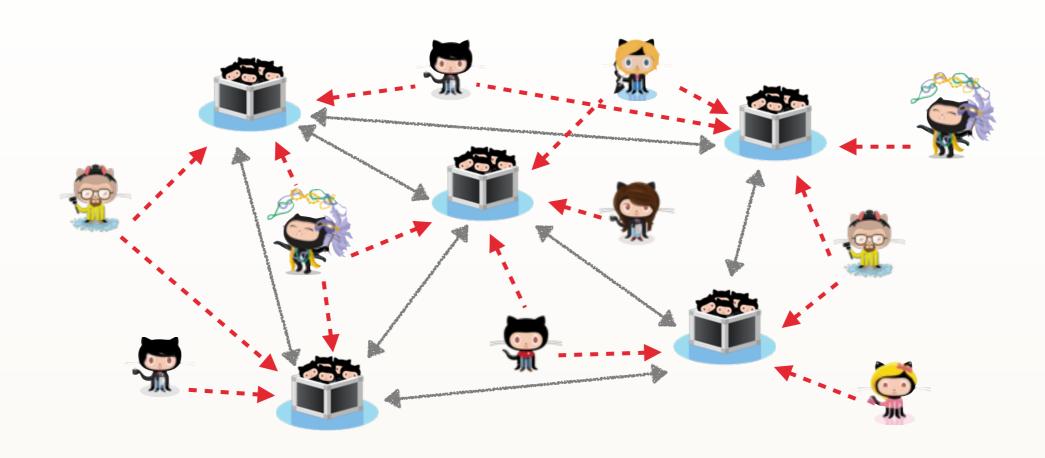






# INDIVIDUAL PRODUCTIVITY?

- Signaling
- Distraction
- Audience pressure

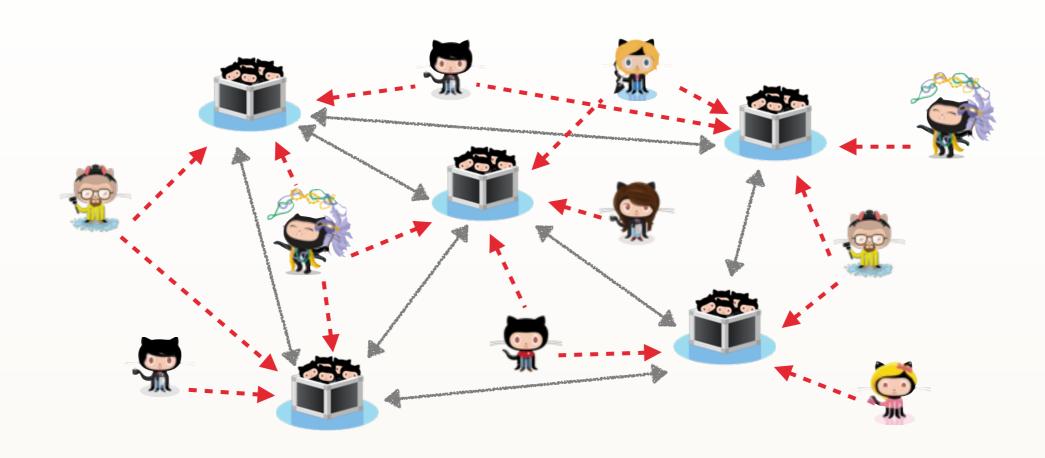


# INDIVIDUAL PRODUCTIVITY?

- Signaling
- Distraction
- Audience pressure

# TEAM EFFECTIVENESS?

- Teams: large, distributed, diverse
- New technology for process automation



# INDIVIDUAL PRODUCTIVITY?

- Signaling
- Distraction
- Audience pressure

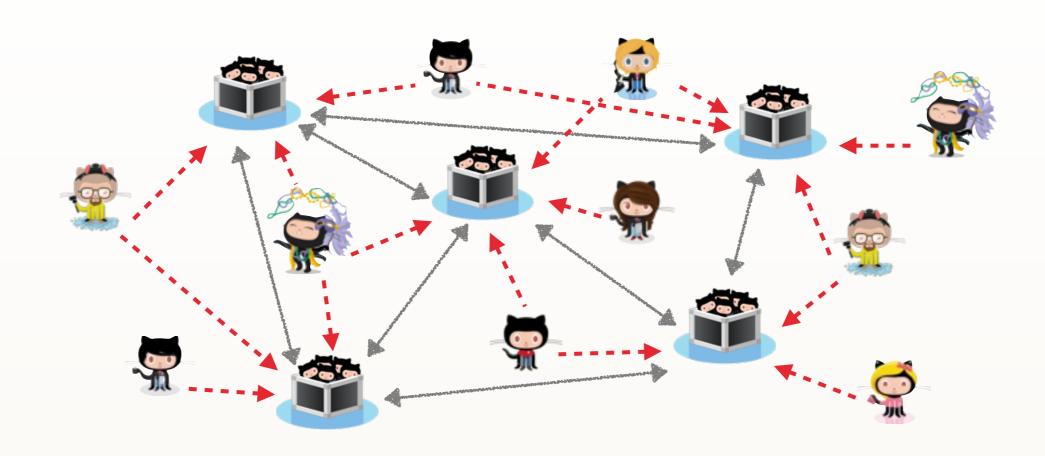
# TEAM EFFECTIVENESS?

- Teams: large, distributed, diverse
- New technology for process automation

# **SOFTWARE QUALITY?**

- More contributors
- Faster pace
- DEVOPS

### **EMPIRICAL STUDIES**



#### **EXPERIMENTS**

Best way to control for confounds

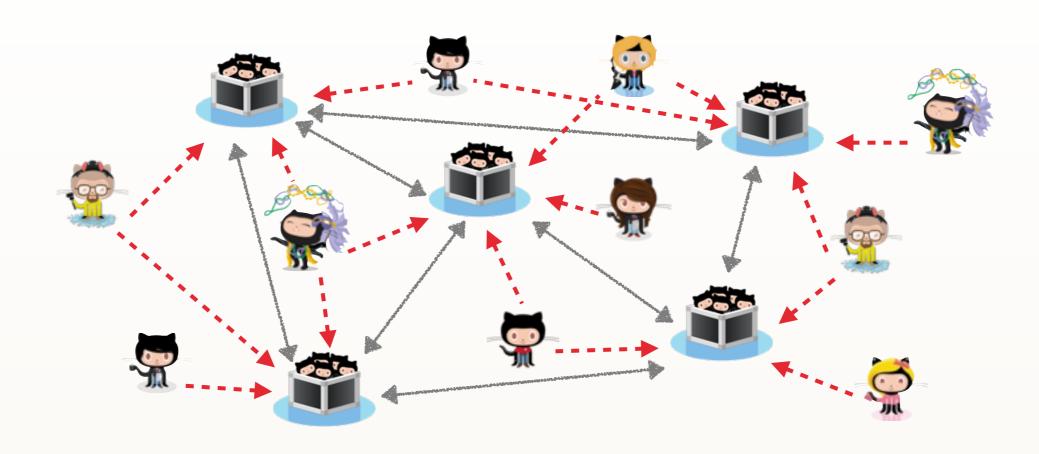
- Small sample size
- Threats to ecological validity
- Relatively expensive

#### **QUASI-EXPERIMENTS**

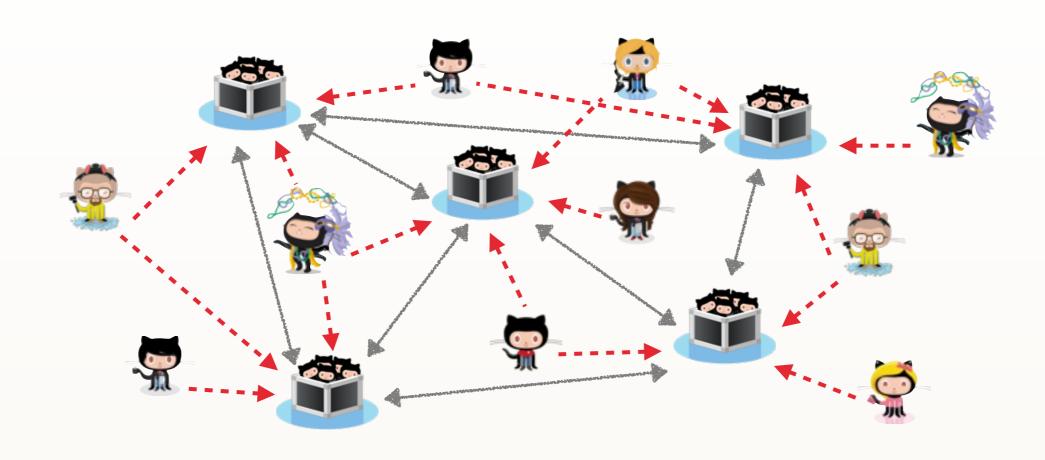
Everything is archived and can be mined

- Large samples
- "Real" data
- More generalizable
- Relatively cheap

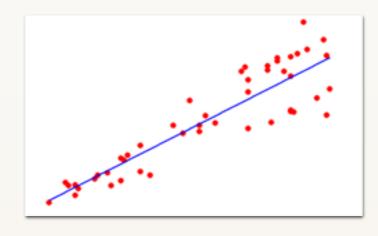
# **QUASI-EXPERIMENTS**



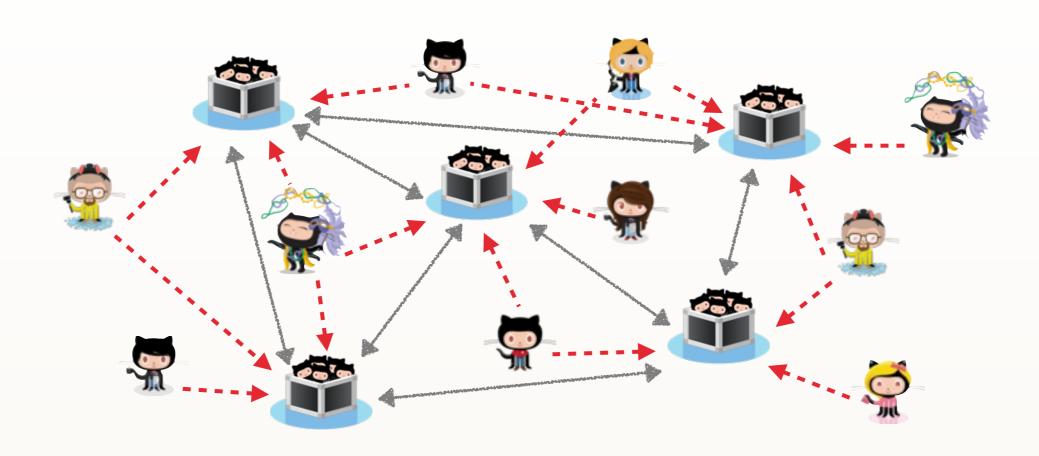
# **QUASI-EXPERIMENTS**



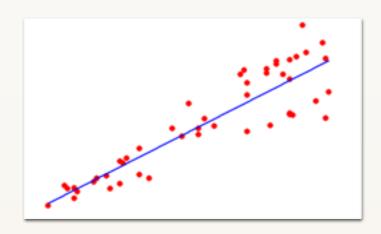
# DATA ANALYSIS (STATISTICS) $\rightarrow$ TRENDS



### **QUASI-EXPERIMENTS**



### DATA ANALYSIS (STATISTICS) → TRENDS



#### DATA-DRIVEN vs. INTUITION-BASED

decision making

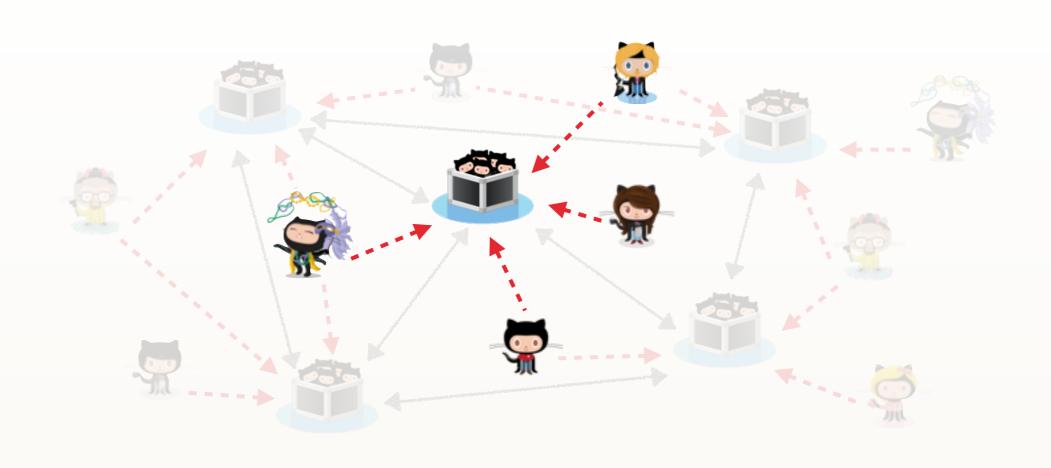
#### **DATA SCIENTIST:**

standard on software teams

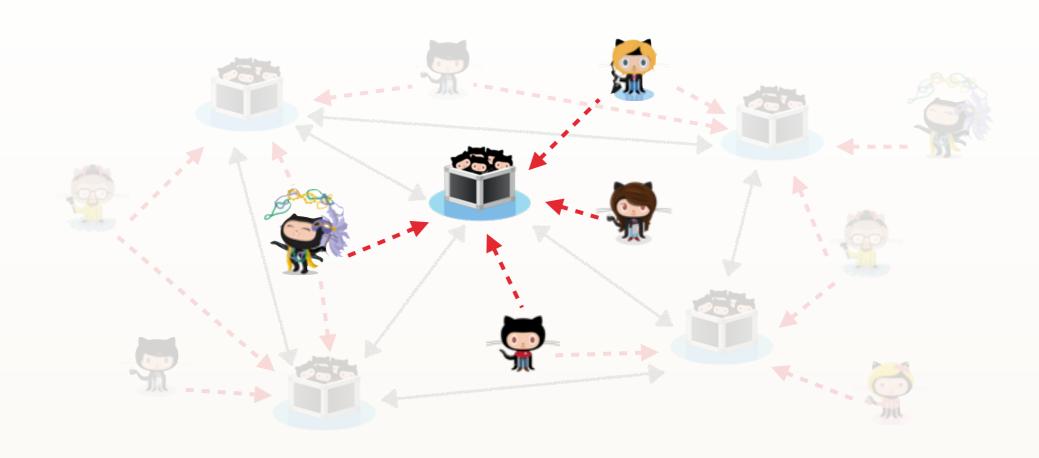
 The Emerging Role of Data Scientists on Software Development Teams M. Kim, T. Zimmermann, R. DeLine, A. Begel. ICSE 2016

Analyze This! 145 Questions for Data Scientists in Software Engineering
 A. Begel, T. Zimmermann. ICSE 2014

# **EXAMPLE: PULL REQUEST EVALUATION TIME**



# **EXAMPLE: PULL REQUEST EVALUATION TIME**

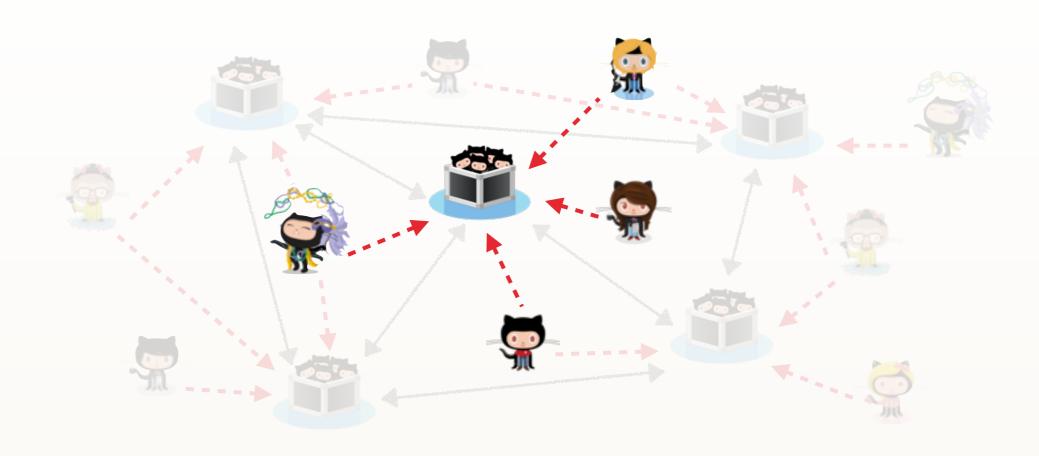


### Hypothesis:

# Only technical attributes matter:

- Size
- Complexity
- Tests

#### **EXAMPLE: PULL REQUEST EVALUATION TIME**



#### Hypothesis:

# Only technical attributes matter:

- Size
- Complexity
- Tests

#### **SOCIAL CODING!**

- Submitter is core developer
- Number of followers
- Strength of social connection
  - ... all stronger predictors than including tests

<sup>•</sup> Influence of social and technical factors for evaluating contribution in GitHub J. Tsay, L. Dabbish, J. Herbsleb. *ICSE* 2014





31 million repos





31 million repos



	Reject Null Hyp.	Accept Null Hyp.
Null Hyp. TRUE	1	





31 million repos

1 FALSE POSITIVES

**PALSE NEGATIVES** 

	Reject Null Hyp.	Accept Null Hyp.
Null Hyp. TRUE	1	
Null Hyp. FALSE		2





31 million repos

1 FALSE POSITIVES

2 FALSE NEGATIVES

3 CONFOUNDS

	Reject Null Hyp.	Accept Null Hyp.
Null Hyp. TRUE	1	
Null Hyp. FALSE		2





31 million repos

1	FAI	SE	PO	SIT	<b>IVE</b>	S
	. / \					

2 FALSE NEGATIVES

3 CONFOUNDS

	Reject Null Hyp.	Accept Null Hyp.
Null Hyp. TRUE	1	
Null Hyp. FALSE		2

#### **HUGE SAMPLE SIZES:**

- More stringent a priori about significance level
  - → reduce False Positives







<b>FALSE POSITIVES</b>
------------------------

2 FALSE NEGATIVES

3 CONFOUNDS

	Reject Null Hyp.	Accept Null Hyp.
Null Hyp. TRUE	1	
Null Hyp. FALSE		2

#### **HUGE SAMPLE SIZES:**

- More stringent a priori about significance level
  - → reduce False Positives
- Detect even small effects
  - → reduce False Negatives





31 million repos

1	<b>FALSE</b>	POSIT	<b>TIVES</b>

2 FALSE NEGATIVES

3 CONFOUNDS

	Reject Null Hyp.	Accept Null Hyp.
Null Hyp. TRUE	1	
Null Hyp. FALSE		2

#### **HUGE SAMPLE SIZES:**

- More stringent a priori about significance level
  - → reduce False Positives
- Detect even small effects
  - → reduce False Negatives
- Handle more degrees of freedom
  - → control for Confounds





31 million repos

1 FALSE POSITIVES

2 FALSE NEGATIVES

3 CONFOUNDS

	Reject Null Hyp.	Accept Null Hyp.
Null Hyp. TRUE	1	
Null Hyp. FALSE		2

#### **HUGE SAMPLE SIZES:**

- More stringent a priori about significance level
  - → reduce False Positives
- Detect even small effects
  - → reduce False Negatives
- Handle more degrees of freedom
  - → control for Confounds

#### **SEPARATE SIGNAL FROM NOISE:**

Quantify effect size







1 FALSE POSITIVES

2 FALSE NEGATIVES

3 CONFOUNDS

	Reject Null Hyp.	Accept Null Hyp.
Null Hyp. TRUE	1	
Null Hyp. FALSE		2

#### **HUGE SAMPLE SIZES:**

- More stringent a priori about significance level
  - → reduce False Positives
- Detect even small effects
  - → reduce False Negatives
- Handle more degrees of freedom
  - → control for Confounds

#### **SEPARATE SIGNAL FROM NOISE:**

- Quantify effect size
- Mix research methods
  - Quantitative: stats, data mining, ...
  - Qualitative: case studies, user surveys, grounded theory, ...











4	ГЛІ	CL	nn	CITI	<b>VES</b>
	ГАІ	<b>.</b> 76	PII.	וווה	VE
	1/1				1 LO

2 FALSE NEGATIVES

3 CONFOUNDS

	Reject Null Hyp.	Accept Null Hyp.
Null Hyp. TRUE	1	
Null Hyp. FALSE		2

#### **HUGE SAMPLE SIZES:**

- More stringent a priori about significance level
  - → reduce False Positives
- Detect even small effects
  - → reduce False Negatives
- Handle more degrees of freedom
  - → control for Confounds

#### **SEPARATE SIGNAL FROM NOISE:**

- Quantify effect size
- Mix research methods
  - Quantitative: stats, data mining, ...
  - Qualitative: case studies, user surveys, grounded theory, ...





#### **VALIDATE DATA FIRST!**

Spot-checking





## **TEAM DIVERSITY**

[CHI 2015]





## **MULTITASKING ACROSS PROJECTS**

[ICSE 2016]





## **CONTINUOUS INTEGRATION**

[ESEC/FSE 2015]











"Driver of internal innovation and business growth" [Forbes]







"Driver of internal innovation and business growth" [Forbes]



Companies with diverse executive boards have higher earnings and returns on equity [McKinsey]







"Driver of internal innovation and business growth" [Forbes]



Companies with diverse executive boards have higher earnings and returns on equity [McKinsey]

**POLL: WHY WOULD WE WANT DIVERSITY?** 







"Driver of internal innovation and business growth" [Forbes]



Companies with diverse executive boards have higher earnings and returns on equity [McKinsey]

#### **BENEFITS:**

- access to different networks
- broader views
- creativity
- adaptability
- problem solving

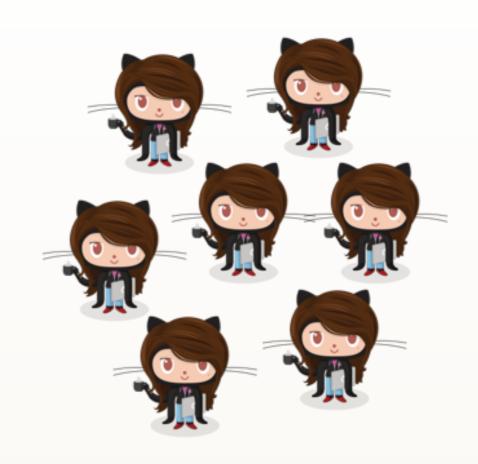
→ INFORMATION PROCESSING THEORY

• • •





VS.



#### 1. HIGHER RISK OF:

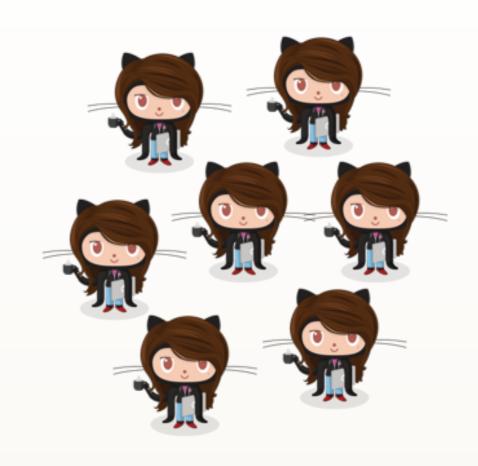
- communication breakdown
- conflict
- confusion
- stress
- discrimination

• • •





VS.



#### 1. HIGHER RISK OF:

- communication breakdown
- conflict
- confusion
- stress
- discrimination

- → SIMILARITY ATTRACTION THEORY
- → SOCIAL IDENTITY, SOCIAL CATEGORIZATION THEORY

• • •



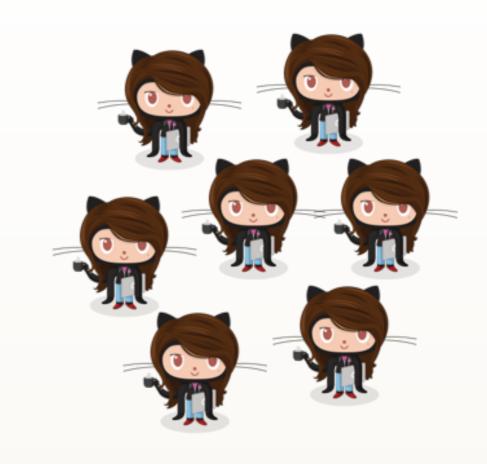


#### 2. OPEN SOURCE / GITHUB ARE MERITOCRACIES





VS.



#### 2. OPEN SOURCE / GITHUB ARE MERITOCRACIES



"More about the contributions to the code than the `characteristics' of the person"



"Any demographic identity is irrelevant"



"Code sees no color or gender"



#### 3. PERCEPTION: OPEN-SOURCE IS UNFRIENDLY TO NEWCOMERS & WOMEN



"I have used a fake GitHub handle (my normal GitHub handle is my first name, which is a distinctly female name) so that people would assume I was male" [CHASE 2015]

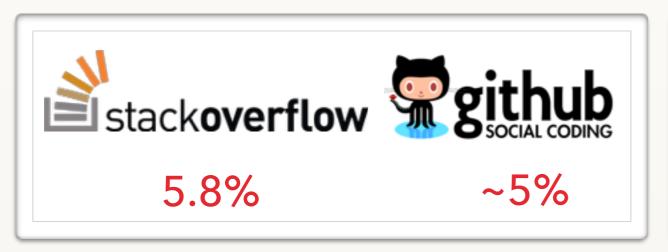


#### 3. PERCEPTION: OPEN-SOURCE IS UNFRIENDLY TO NEWCOMERS & WOMEN



"I have used a fake GitHub handle (my normal GitHub handle is my first name, which is a distinctly female name) so that people would assume I was male" [CHASE 2015]

#### **GENDER REPRESENTATION**





- FLOSS 2013: A survey dataset about free software contributors: challenges for curating, sharing, and combining G Robles, L Arjona-Reina, <u>B Vasilescu</u>, A Serebrenik, JM Gonzalez-Barahona. MSR 2014
- Google Diversity (2015) <u>www.google.com/diversity/index.html#chart</u>
- Inside Microsoft (2015) https://goo.gl/nT4Yil

- Exploring the data on gender and GitHub repo ownership
   Alyssa Frazee. <a href="http://alyssafrazee.com/gender-and-github-code.html">http://alyssafrazee.com/gender-and-github-code.html</a>
- Stack Overflow 2015 Developer Survey (26,086 people from 157 countries) http://stackoverflow.com/research/developer-survey-2015#profile-gender



#### 3. PERCEPTION: OPEN-SOURCE IS UNFRIENDLY TO NEWCOMERS & WOMEN

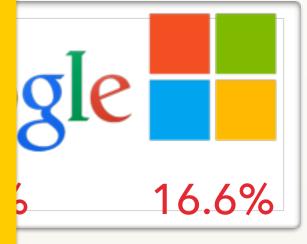


"I have used a fake GitHub handle (my normal GitHub handle is my first name, which is a distinctly female name) so that people would assume I was male" [CHASE 2015]

#### **GENDER REPRES**



# Does diversity create added value in GitHub teams?



- FLOSS 2013: A survey dataset about for curating, sharing, and combining ( A Serebrenik, JM Gonzalez-Barahona
- Google Diversity (2015) <u>www.google.com/diversity/index.html#chart</u>
- Inside Microsoft (2015) https://goo.gl/nT4Yil

o repo ownership gender-and-github-code.html

Stack Overflow 2015 Developer Survey (26,086 people from 157 countries) <a href="http://stackoverflow.com/research/developer-survey-2015#profile-gender">http://stackoverflow.com/research/developer-survey-2015#profile-gender</a>

1. Mine data from many collaborative projects



1. Mine data from many collaborative projects

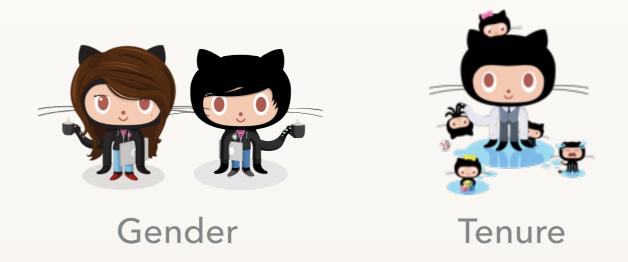


2. Compare outputs produced per unit time in more/less diverse teams

#### 1. Mine data from many collaborative projects



# 2. Compare outputs produced per unit time in more/less diverse teams



## 1. EXP. DESIGN 2. DATA MINING 3. STATISTICAL ANALYSIS



## 1. EXP. DESIGN 2. DATA MINING 3. STATISTICAL ANALYSIS



#### User survey

4,500 invitations, 816 responses

## 1. EXP. DESIGN 2. DATA MINING 3. STATISTICAL ANALYSIS



#### User survey

4,500 invitations, 816 responses

What constitutes a team?

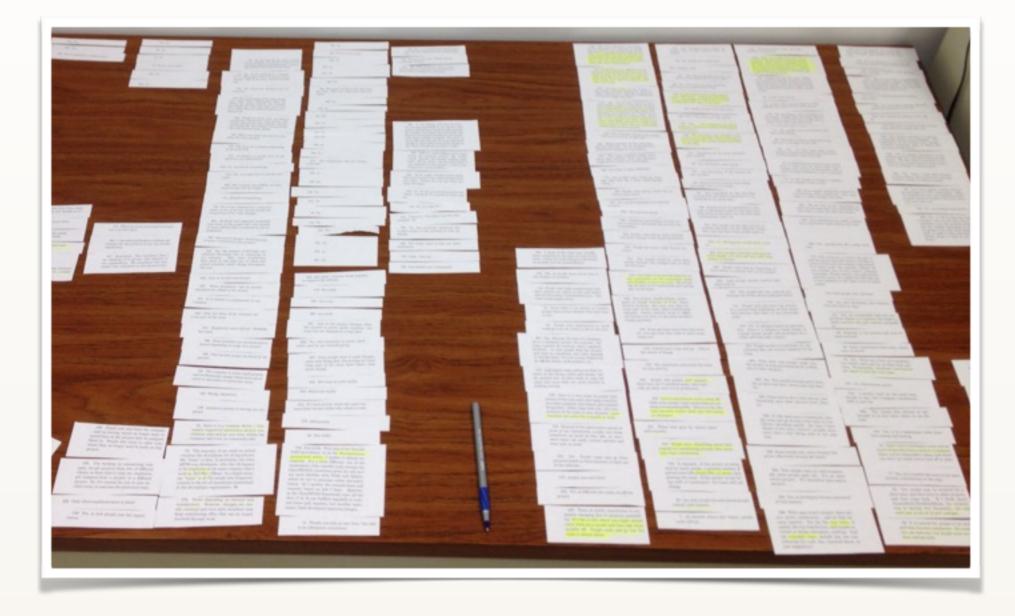
Which differences do people recognize among team members?

Does diversity matter?





#### Open card sorting





#### User survey

4,500 invitations, 816 responses

What constitutes a team?

The team is everyone

Which differences do people recognize among team members?

Gender is surprisingly salient

Does diversity matter?

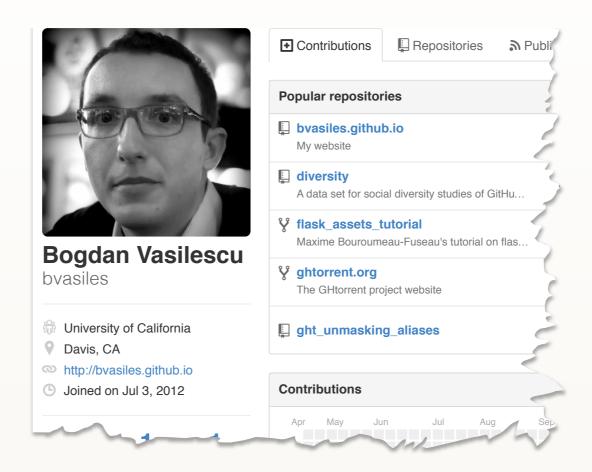
Split opinions





## **GENDER TOOL**

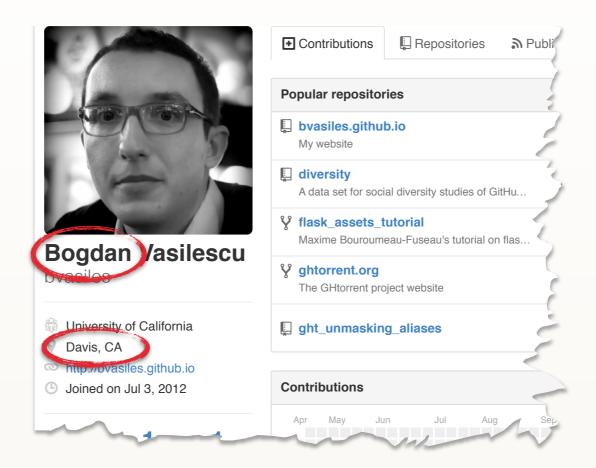






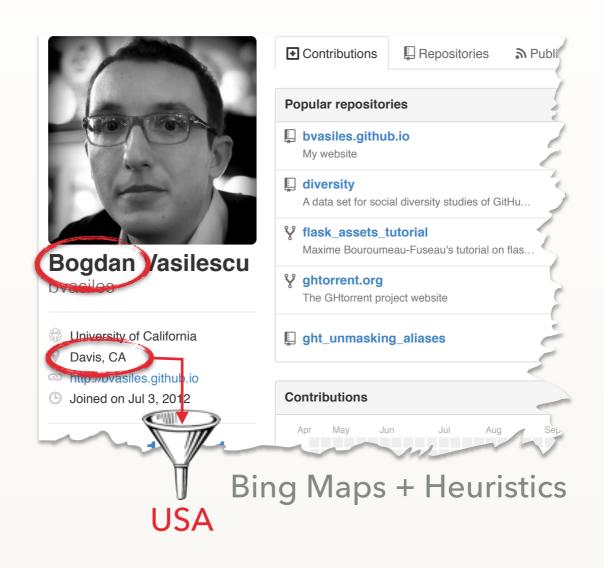
# **GENDER TOOL**





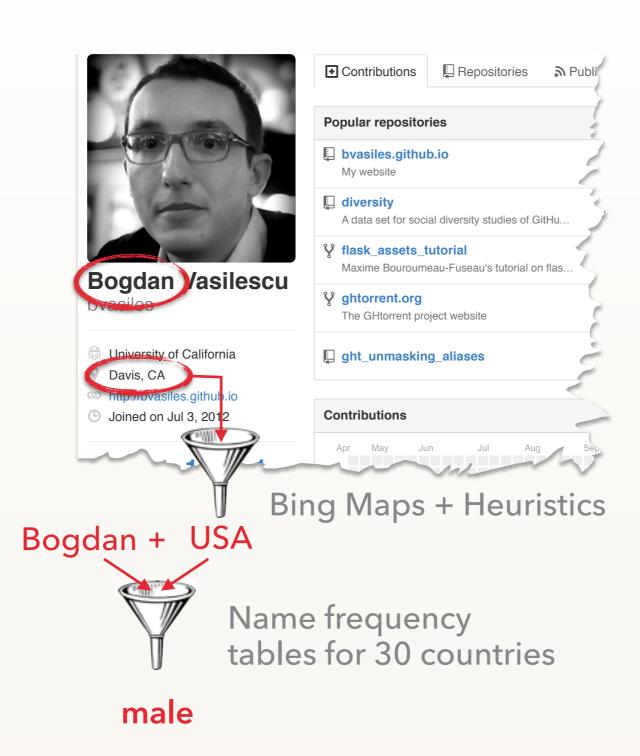




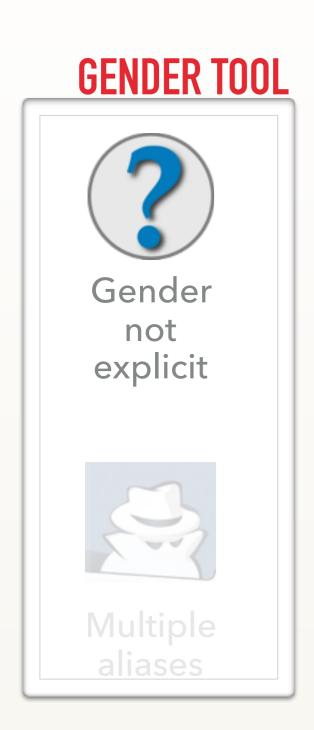


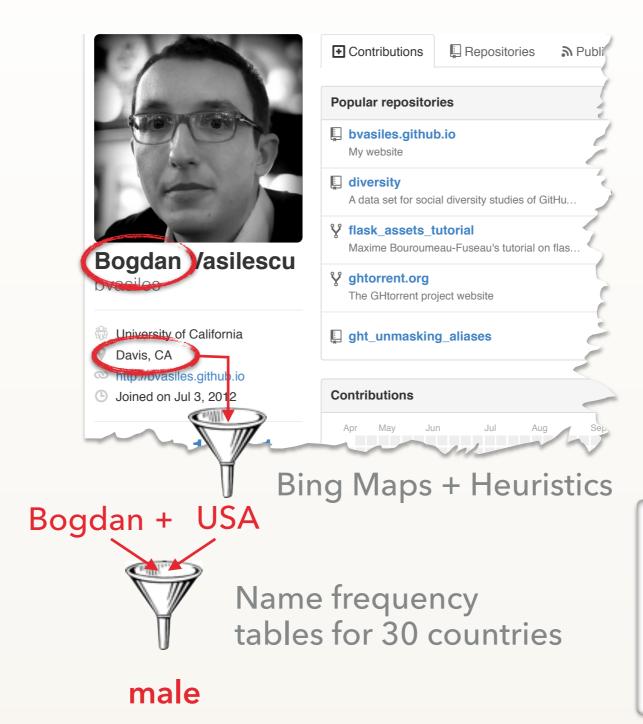












#### Location matters!

- Andrea (Italy)
  - → male
- Andrea (USA)
  - → female

## **DEALIASING TOOL**



#### **INTUITION:**

Laurent Gautier - <u>laurent@cbs.dtu.dk</u>

Laurent Gautier - s010592@student.dtu.dk

Laurent - <u>lgautier@gmail.com</u>

- lgautier@altern.org

## **DEALIASING TOOL**



#### INTUITION:

first name

Laurent Gautier - <u>laurent@cbs.dtu.dk</u>

Laurent Gautier - s010592@student.dtu.dk

Laurent - <u>lgautier@gmail.com</u>

- <u>lgautier@altern.org</u>



## **DEALIASING TOOL**



#### INTUITION:

- first name
- email prefix

Laurent Gautier - <u>laurent@cbs.dtu.dk</u>

Laurent Gautier - s010592@student.dtu.dk

Laurent - <u>lgautier@gmail.com</u>

- <u>lgautier@altern.org</u>





## **DEALIASING TOOL**



#### **INTUITION:**

- first name
- email prefix
- first initial + last name

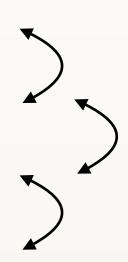
• • •

Laurent Gautier - <u>laurent@cbs.dtu.dk</u>

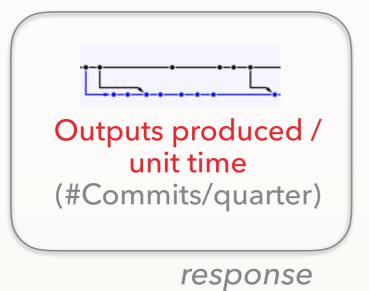
Laurent Gautier - <u>s010592@student.dtu.dk</u>

Laurent - <u>lgautier@gmail.com</u>

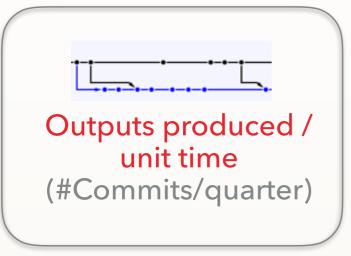
- <u>lgautier@altern.org</u>



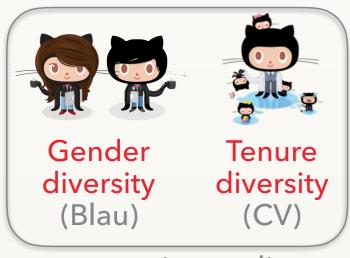
#### **REGRESSION**



#### REGRESSION



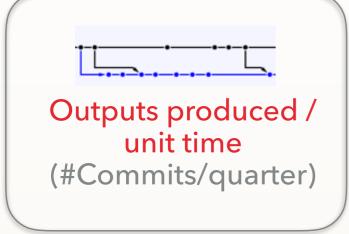
response



main predictors



#### **REGRESSION**



response



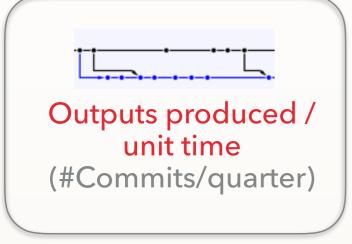
main predictors



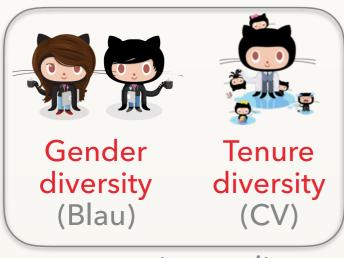
Project size



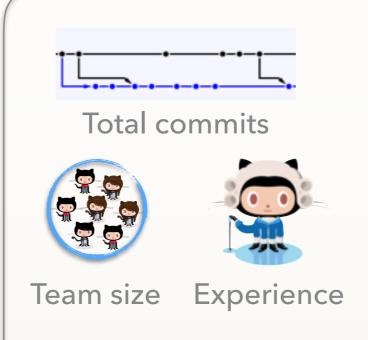
#### REGRESSION



response



main predictors

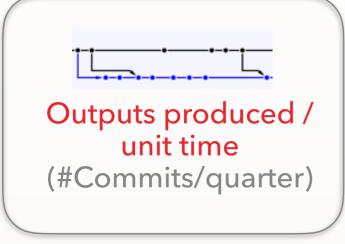


Project size

Human resources



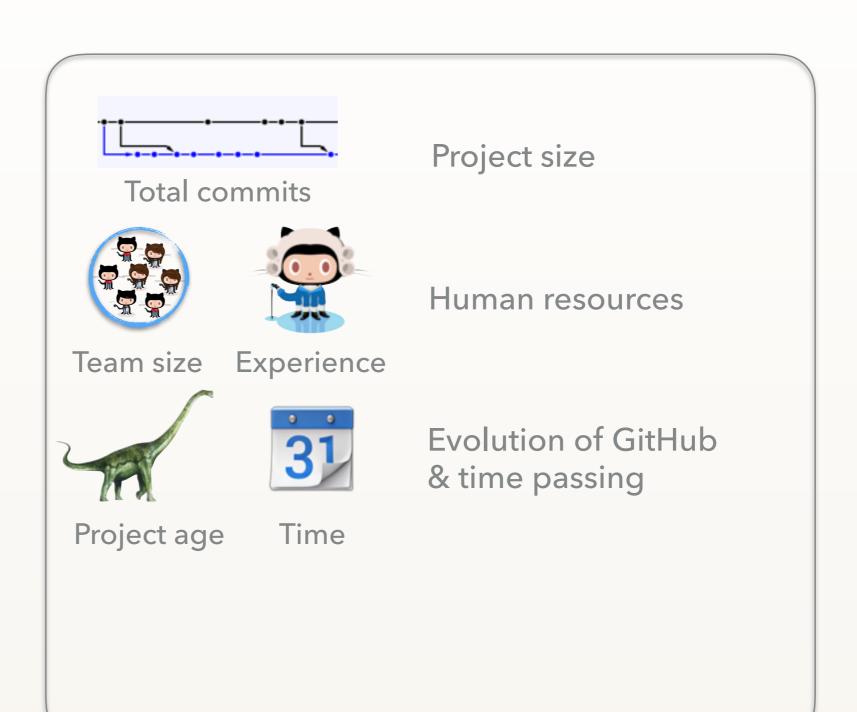
#### REGRESSION



response



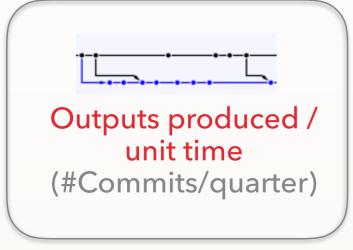
main predictors





## 1. EXP. DESIGN 2. DATA MINING 3. STATISTICAL ANALYSIS

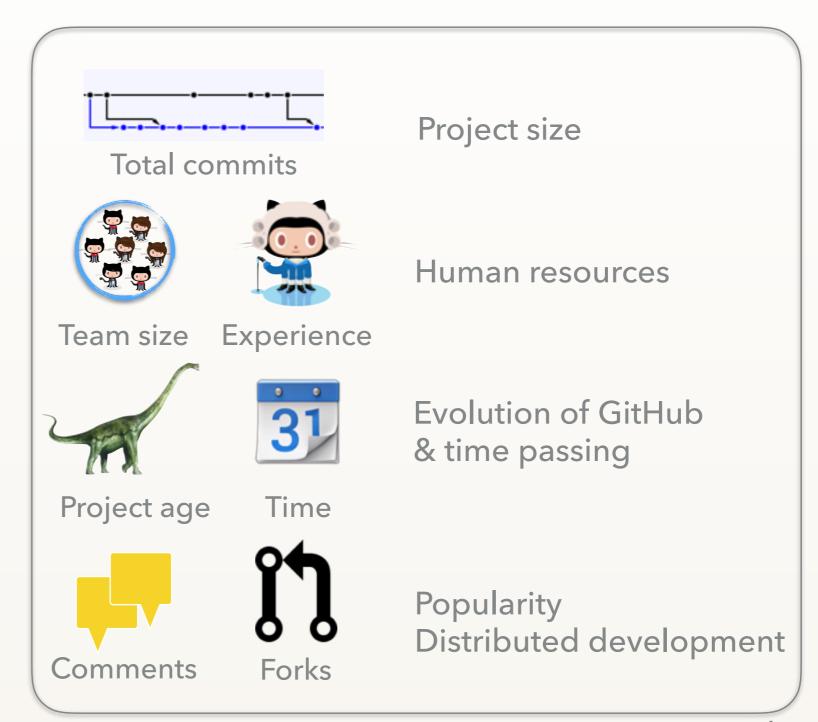
#### **REGRESSION**



response



main predictors



Project	Created on	Project age	Total #commits		Time	#Commits	#Comments	Team size	Gender diversity	Commit tenure diversity	Turnover
Α	2011-02-15	12	557	51	Q2	47	26	9	0.25	0.47	0.67
					Q5	19	12	10	0.00	0.93	0.75
					Q6	7	13	12	0.25	0.54	0.67
					Q7	56	53	20	0.00	0.56	0.87
В	2010-09-21	11	2075	578	Q4	71	169	83	0.03	0.66	0.87
					Q5	116	219	93	0.05	0.73	0.56
					Q6	186	367	119	0.06	0.80	0.86
					Q7	129	453	114	0.08	0.85	0.82



Different projects...

Project	Created on	Project age	Total #commits	#Forks	Time	#Commits	#Comments	Team size	Gender diversity	Commit tenure diversity	Turnover
Α	2011-02-15	12	557	51	Q2	47	26	9	0.25	0.47	0.67
					Q5	19	12	10	0.00	0.93	0.75
					Q6	7	13	12	0.25	0.54	0.67
					Q7	56	53	20	0.00	0.56	0.87
В	2010-09-21	11	2075	578	Q4	71	169	83	0.03	0.66	0.87
					Q5	116	219	93	0.05	0.73	0.56
					Q6	186	367	119	0.06	0.80	0.86
					Q7	129	453	114	0.08	0.85	0.82



Different projects...

... observed over time

Project	Created on	Project age	Total #commits	#Fork	s Time #	Commits	#Comments	Team size	Gender diversity	Commit tenure diversity	Turnover
Α	2011-02-15	12	557	51	Q2	47	26	9	0.25	0.47	0.67
					Q5	19	12	10	0.00	0.93	0.75
					Q6	7	13	12	0.25	0.54	0.67
					Q7	56	53	20	0.00	0.56	0.87
В	2010-09-21	11	2075	578	Q4	71	169	83	0.03	0.66	0.87
					Q5	116	219	93	0.05	0.73	0.56
					Q6	186	367	119	0.06	0.80	0.86
					Q7	129	453	4	0.08	0.85	0.82



Different projects...

... observed Outputs overtime produced

Project	Created on	Project age	Total #commits	#Forks	Time	#Commits	#Comments	Team size	Gender diversity	Commit tenure diversity	Turnover
Α	2011-02-15	12	557	51	Q2	47	26	9	0.25	0.47	0.67
					Q5	19	12	10	0.00	0.93	0.75
					Q6	7	13	12	0.25	0.54	0.67
					Q7	56	53	20	0.00	0.56	0.87
В	2010-09-21	11	2075	578	Q4	71	169	83	0.03	0.66	0.87
					Q5	116	219	93	0.05	0.73	0.56
					Q6	186	367	119	0.06	0.80	0.86
					Q7	129	453	114	0.08	0.85	0.82



Different projects ...

... observed Outputs overtime produced Diversity measures

Project	Created on	Project age	Total #commits	#Forks	Time	#Commits	#Comments	Team size	Gender diversity	Commit tenure diversity	Turnover
Α	2011-02-15	12	557	51	Q2	47	26	9	0.25	0.47	0.67
					Q5	19	12	10	0.00	0.93	0.75
					Q6	7	13	12	0.25	0.54	0.67
					Q7	56	53	20	0.00	0.56	0.87
В	2010-09-21	11	2075	578	Q4	71	169	83	0.03	0.66	0.87
					Q5	116	219	93	0.05	0.73	0.56
					Q6	186	367	119	0.06	0.80	0.86
					Q7	129	453	4	0.08	0.85	0.82



# 1. EXP. DESIGN 2. DATA MINING 3. STATISTICAL ANALYSIS

Different projects ...

... observed Outputs over time produced

Diversity measures

Project	Created on	Project age	Total #commits	#Forks	Time	#Commits	#Comments	Team size	Gender diversity	Commit tenure diversity	Turnover
А	2011-02-15	12	557	51	Q2	47	26	9	0.25	0.47	0.67
					Q5	19	12	10	0.00	0.93	0.75
					Q6	7	13	12	0.25	0.54	0.67
					Q7	56	53	20	0.00	0.56	0.87
В	2010-09-21	11	2075	578	Q4	71	169	83	0.03	0.66	0.87
					Q5	116	219	93	0.05	0.73	0.56
					Q6	186	367	119	0.06	0.80	0.86
					Q7	129	453	114	0.08	0.85	0.82

#### LINEAR MIXED-EFFECTS REGRESSION

Longitudinal data Random effects: project, time

Nesting: projects Random slope: team size | project





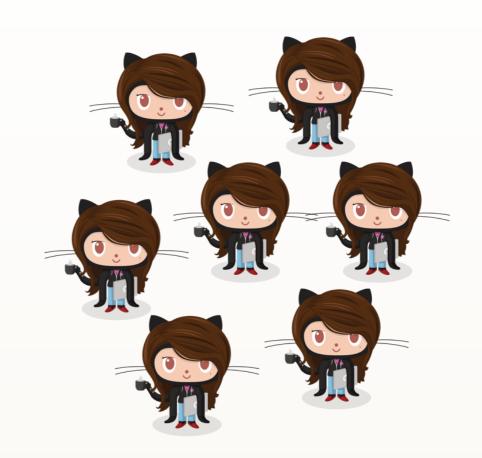


VS.





VS.

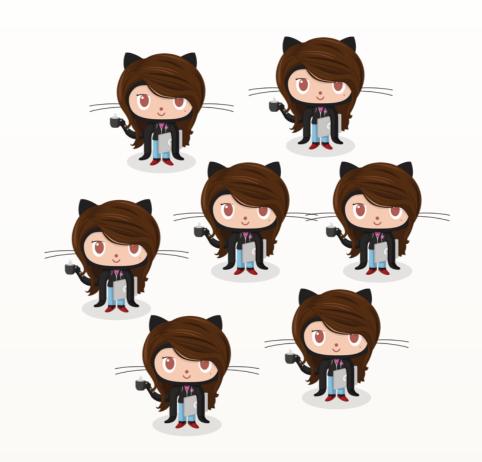


Other confounds held fixed, higher team diversity (gender & tenure) is associated with increased code production (commits per quarter),

**But small effects!** 



VS.



Other confounds held fixed, higher team diversity (gender & tenure) is associated with increased code production (commits per quarter),

**But small effects!** 

#### **ONGOING / FUTURE WORK:**

- Diversity effects beyond code production (e.g., team cohesiveness & code quality)
- Why are social coding platforms so exclusive?

Gamification?

## **TODAY**





# **TEAM DIVERSITY**

[CHI 2015]





# **MULTITASKING ACROSS PROJECTS**

[ICSE 2016]





# **CONTINUOUS INTEGRATION**

[ESEC/FSE 2015]

# WORKING ON MULTIPLE PROJECTS IN PARALLEL



#### **REASONS:**

- Dependencies
- Downtime
- Being "stuck" in one project
- Request from other dev's
- Personal interest
- Signaling
- • •

Working for free? Motivations of participating in open source projects
 A. Hars and S. Ou. HICSS, 2001

#### **WORKING ON MULTIPLE PROJECTS IN PARALLEL**



#### **REASONS:**

- Dependencies
- Downtime
- Being "stuck" in one project
- Request from other dev's
- Personal interest
- Signaling
- **...**

#### PROS:

- Fill downtime
- Cross-fertilisation

#### CONS:

- Distraction
- Cognitive switching cost storing state

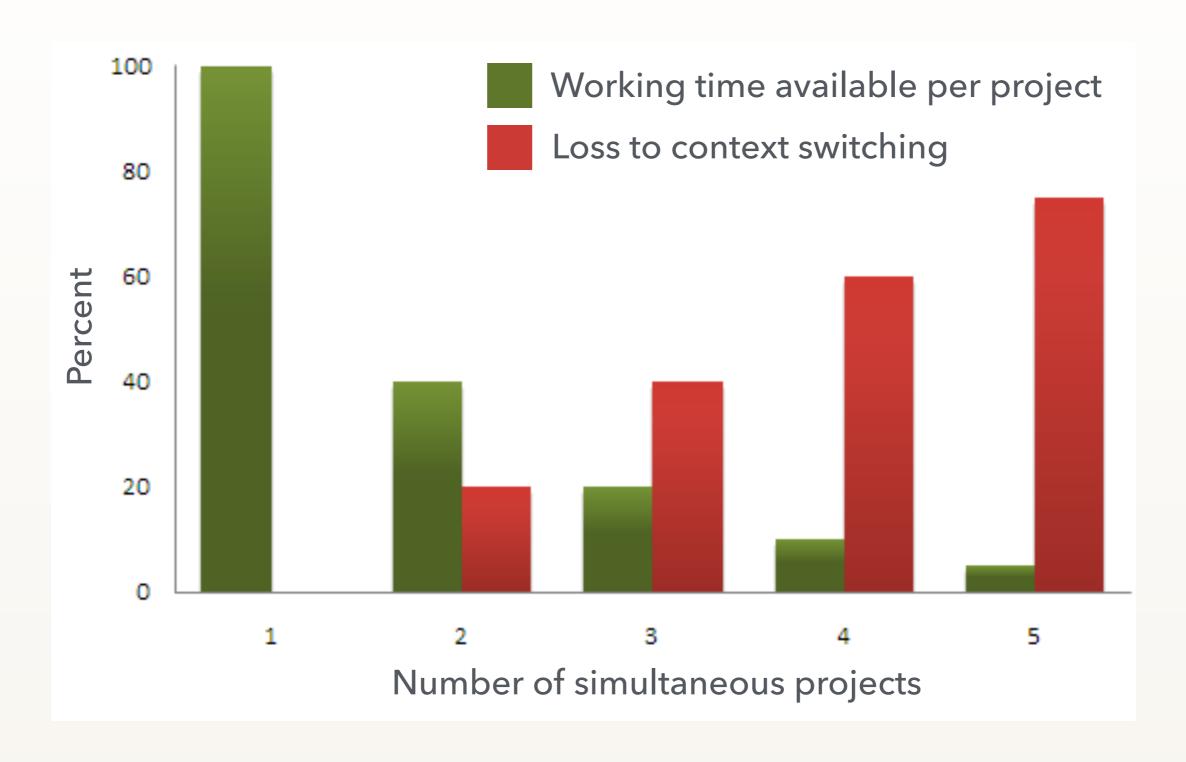
Memory for goals: An activation-based model
 E. M. Altmann and J. G. Trafton.
 Cognitive Science, 26(1):39–83, 2002

What makes interruptions disruptive? A process-model account of the effects of the problem state bottleneck on task interruption and resumption J. P. Borst, N. A. Taatgen, and H. van Rijn. CHI 2015



# **SWITCHING PROJECTS IS EXPENSIVE**

## ANECDOTAL RULE OF THUMB [G. Weinberg, 1992-7]

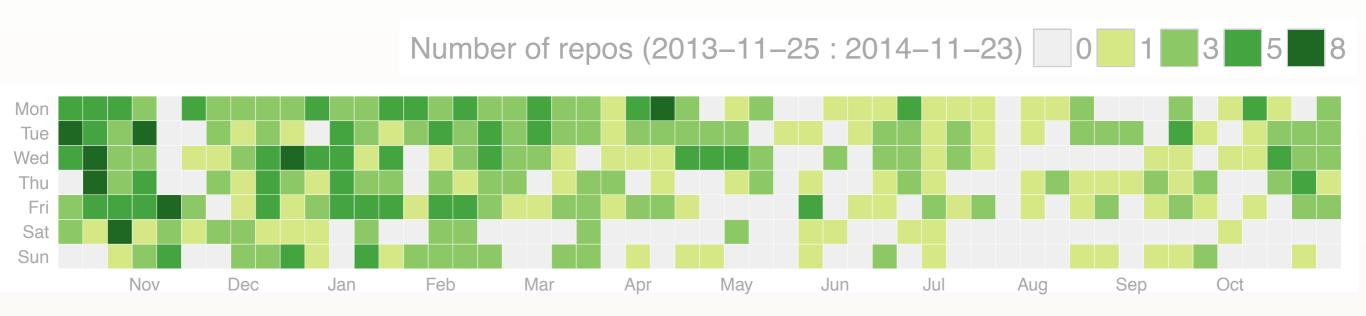


Quality Software Management, 1: Systems Thinking.
 G. Weinberg. 1992. Dorset House Publishing



# GITHUB DEV'S MULTITASK ACROSS PROJECTS OFTEN

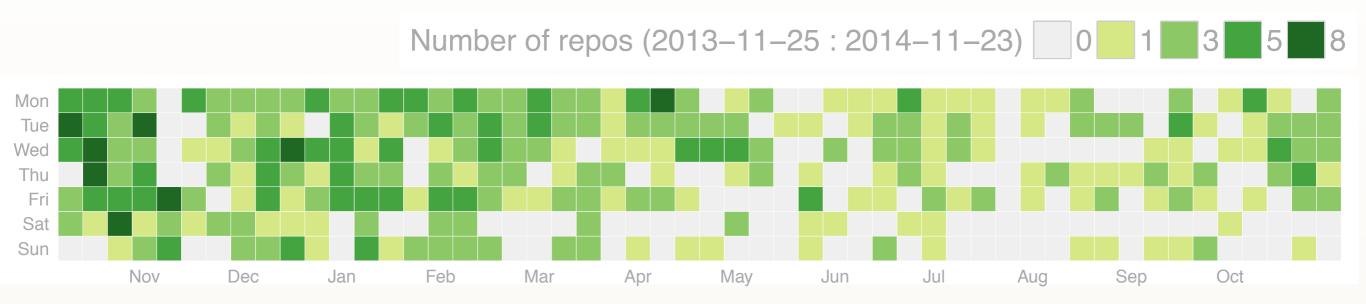
#### **EXAMPLE BEHAVIOR:**





# GITHUB DEV'S MULTITASK ACROSS PROJECTS OFTEN

#### **EXAMPLE BEHAVIOR:**



#### **PEOPLE WHO MULTITASK:**

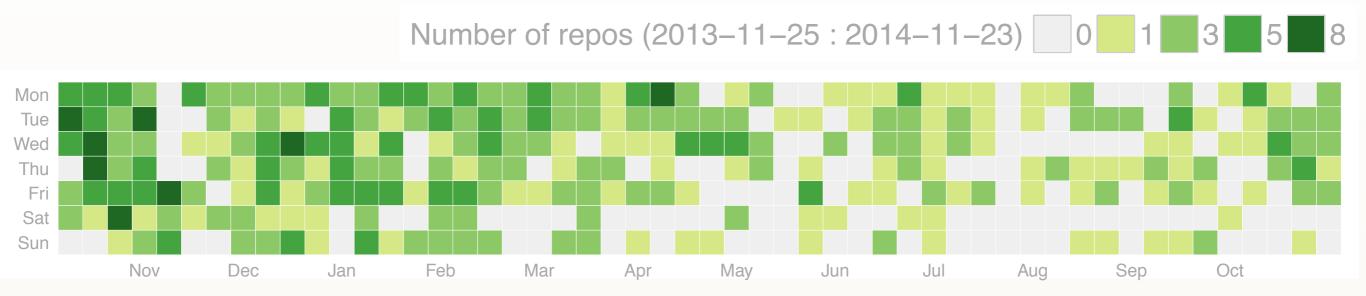
- Feel more productive
- Believe they contribute more code

User survey (128 responses)



# GITHUB DEV'S MULTITASK ACROSS PROJECTS OFTEN

#### **EXAMPLE BEHAVIOR:**



#### PEOPLE WHO MULTITASK:

- Feel more productive
- Believe they contribute more code

User survey (128 responses)

Is there a limit to multitasking?

#### 1. Mine data on ~1200 prolific developers



#### 1. Mine data on ~1200 prolific developers



# 2. Compare outputs produced per unit time (LOC added / week)

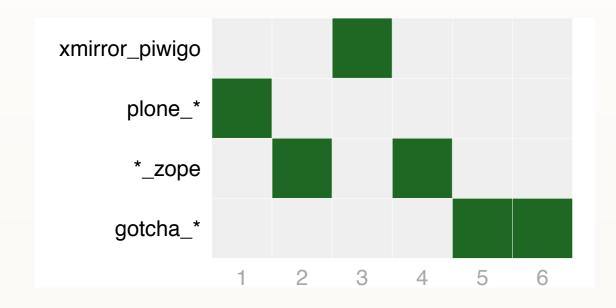
in different multitasking & project switching conditions

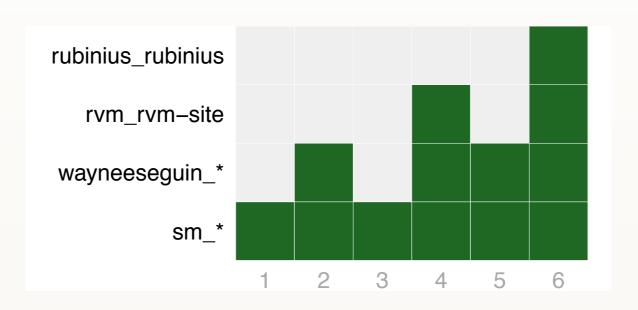




#### Working sequentially

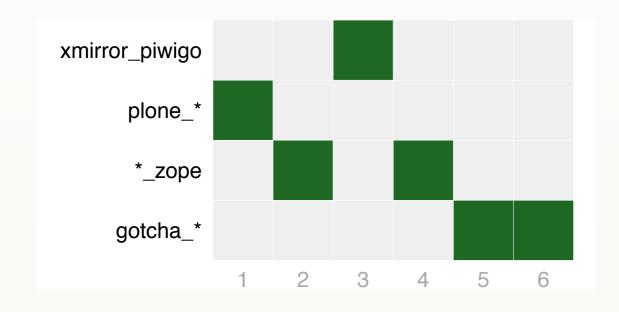


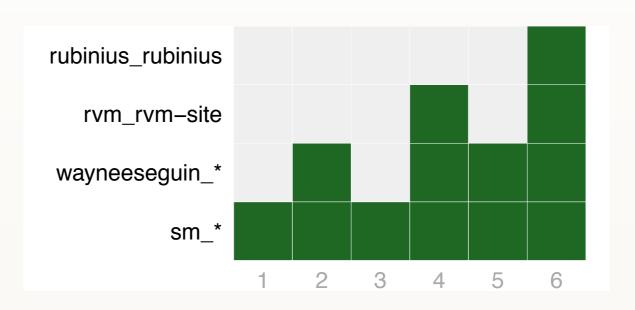




#### Working sequentially





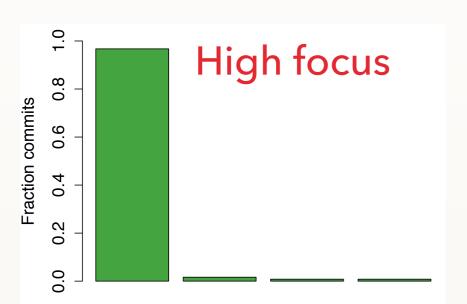


AvgProjectsPerDay = 1

AvgProjectsPerDay = 2.2

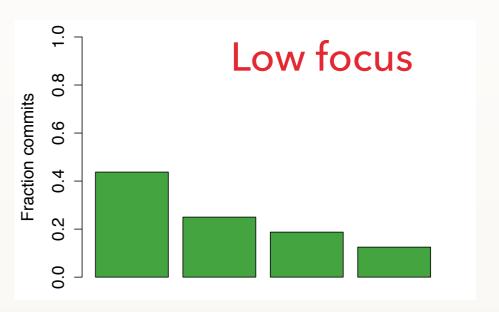


Working mostly on one project



VS.

Contributing evenly to all projects



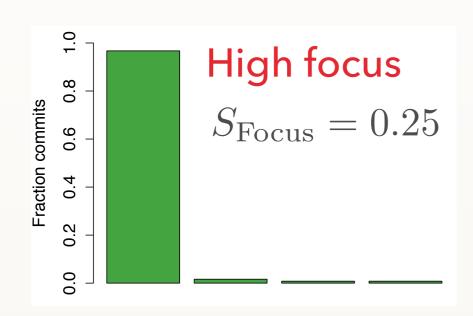


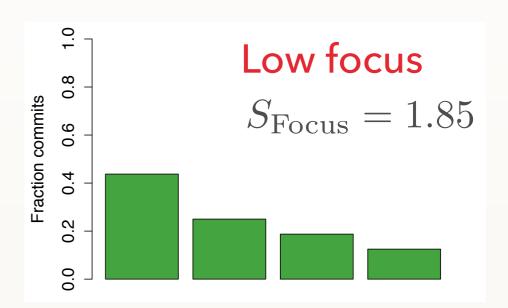


Working mostly on one project

VS.

Contributing evenly to all projects





Shannon entropy:

$$S_{ ext{Focus}} = -\sum_{i=1}^{N} p_i \log_2 p_i$$

Fraction commits in project i

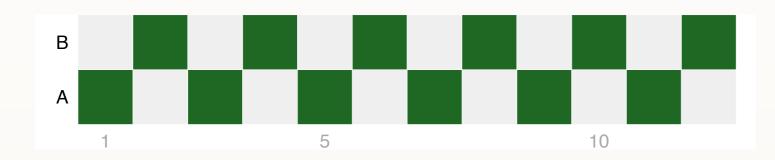
# **MULTITASKING DIMENSIONS**

### 3. DAY-TO-DAY FOCUS

Repetitive day-to-day working style

VS.

Changing focus one day to next



AvgProjectsPerDay = 1 $S_{\text{Focus}} = 1$ 

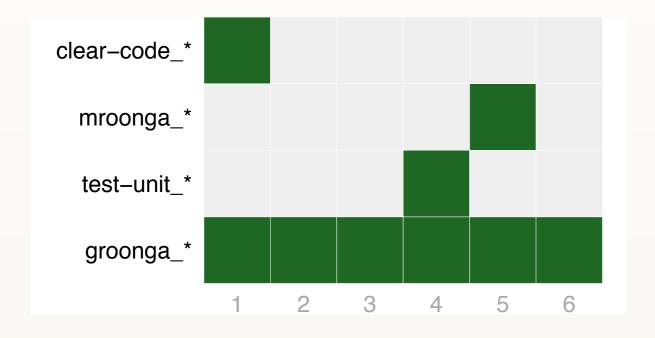


AvgProjectsPerDay = 1 $S_{\text{Focus}} = 1$  Repetitive day-to-day working style

VS.

Changing focus one day to next

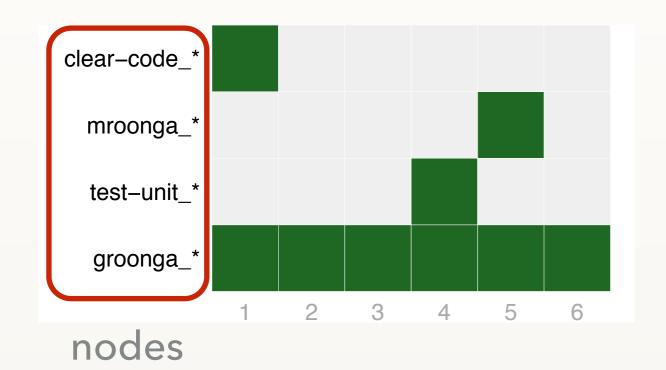
## Focus shifting networks



VS.

Changing focus one day to next

#### Focus shifting networks



groonga\_\*

clear-code\_\*

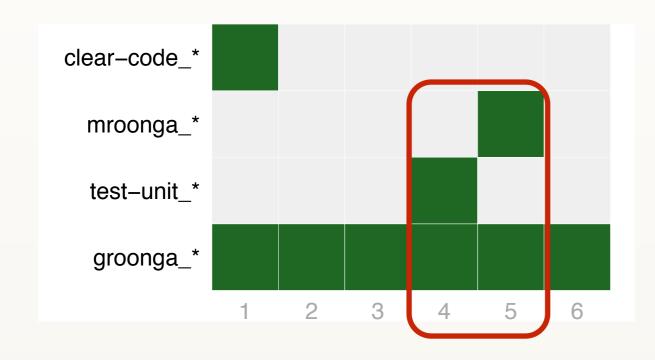
mroonga\_\*

test-unit\_\*

VS.

Changing focus one day to next

#### Focus shifting networks



groonga\_\*

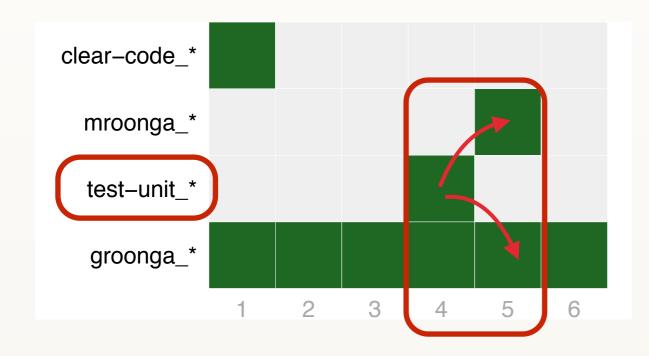
clear-code\_\*

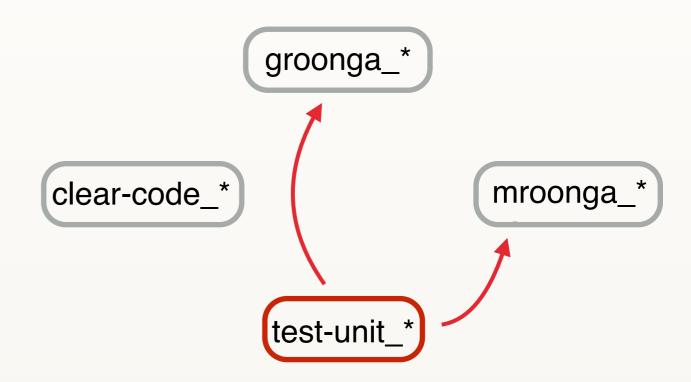
mroonga\_\*

test-unit\_\*

VS.

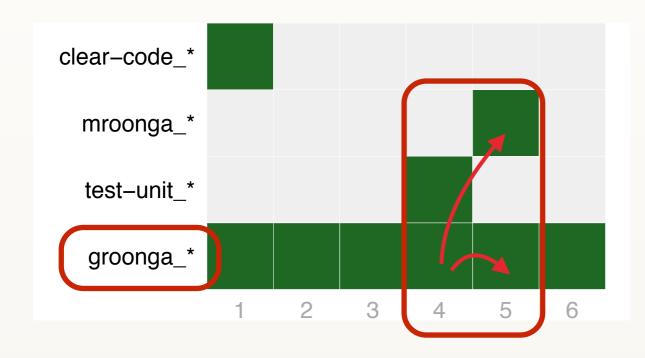
Changing focus one day to next

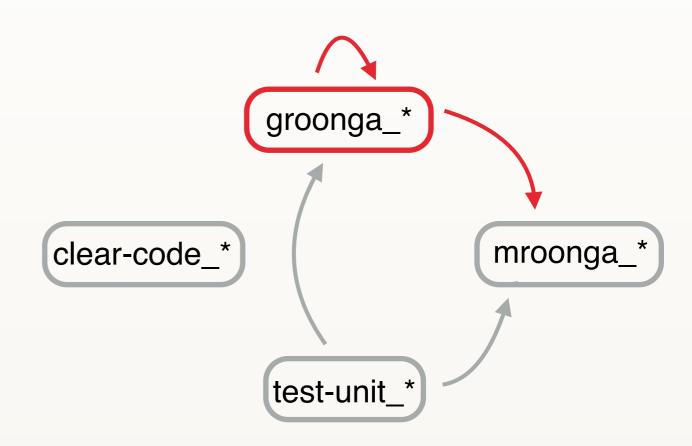




VS.

Changing focus one day to next



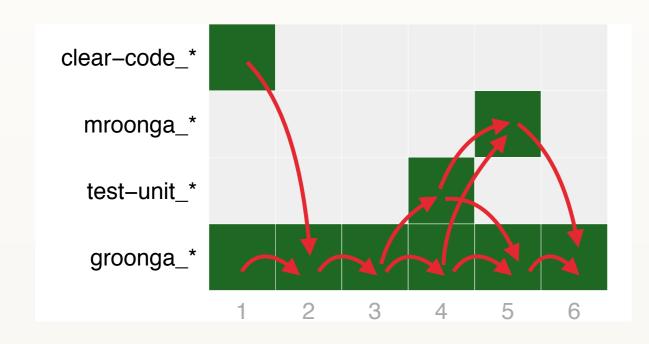


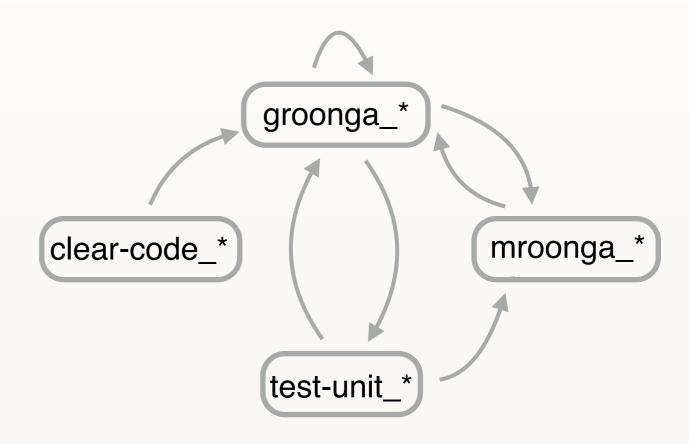
#### 3. DAY-TO-DAY FOCUS

Repetitive day-to-day working style

VS.

Changing focus one day to next



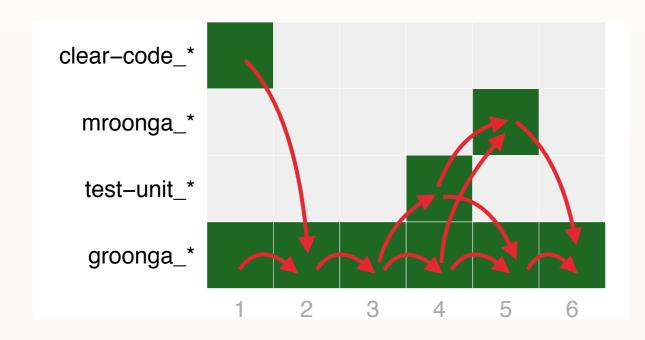


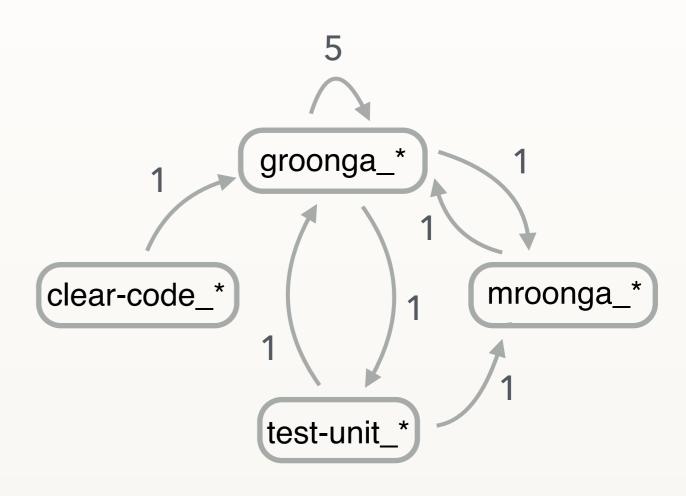
#### 3. DAY-TO-DAY FOCUS

Repetitive day-to-day working style

VS.

Changing focus one day to next

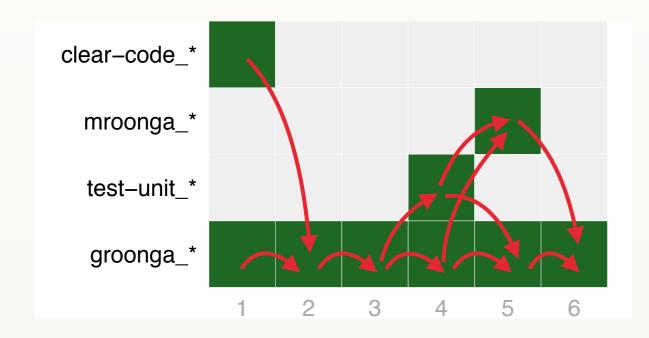


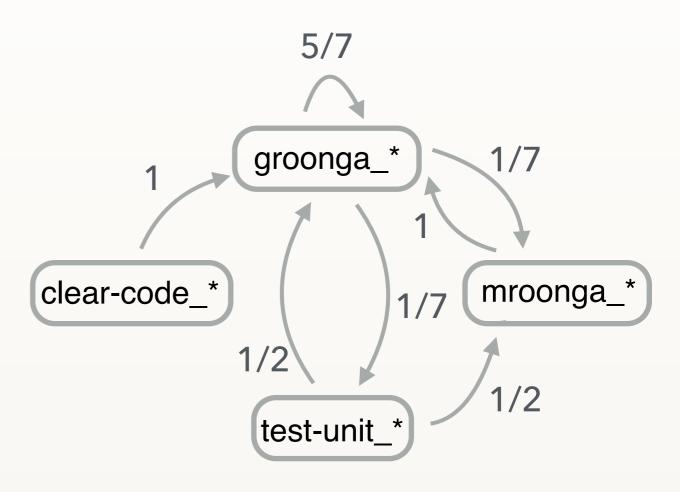




VS.

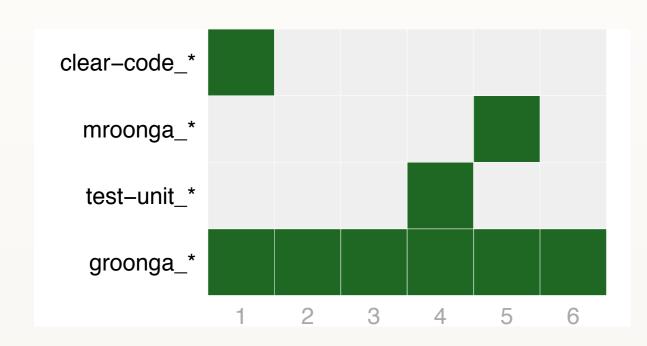
Changing focus one day to next





VS.

Changing focus one day to next

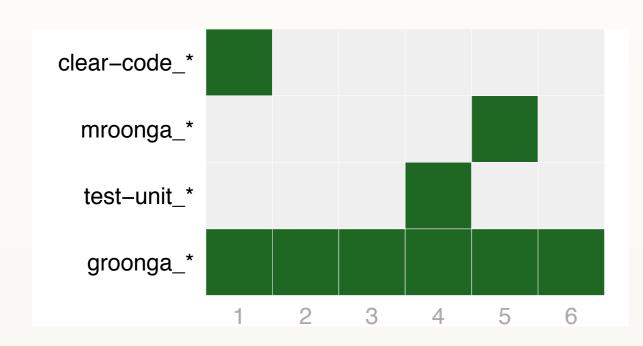


$$S_{\mathrm{Switch}} = -\sum_{i=1}^{N} \left[ p_i \sum_{j \in \pi_i} p(j|i) \log_2 p(j|i) \right]$$
 Markov entropy

VS.

Changing focus one day to next

#### Focus shifting networks

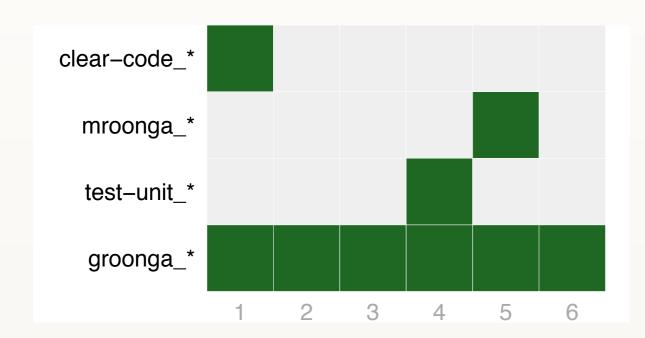


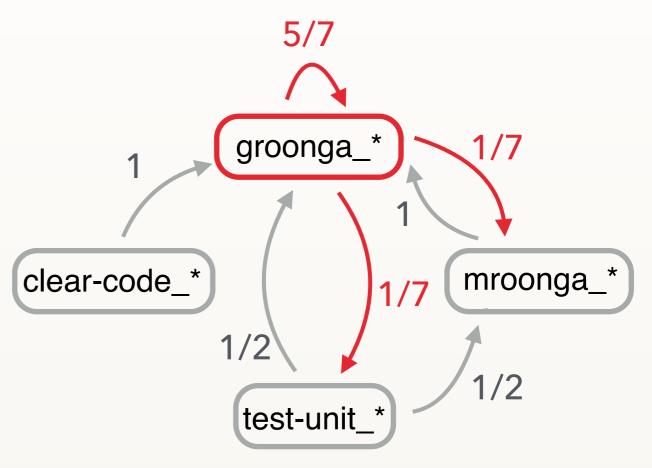
$$S_{\text{Switch}} = -\sum_{i=1}^{N} \left[ p_i \sum_{j \in \pi_i} p(j|i) \log_2 p(j|i) \right]$$

How predictable is my behavior tomorrow if today I work on project X?

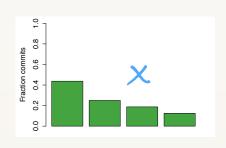
VS.

Changing focus one day to next





$$S_{\text{Switch}} = -\sum_{i=1}^{N} \left[ p_i \sum_{j \in \pi_i} p(j|i) \log_2 p(j|i) \right] \begin{array}{c} \text{How important is project x relative to my other projects?} \end{array}$$



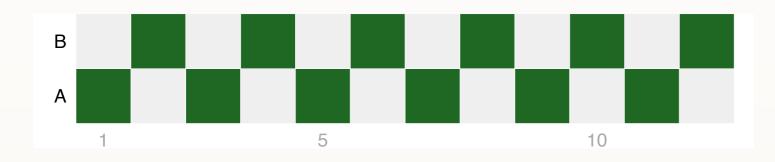
## **MULTITASKING DIMENSIONS**

#### 3. DAY-TO-DAY FOCUS

Repetitive day-to-day working style

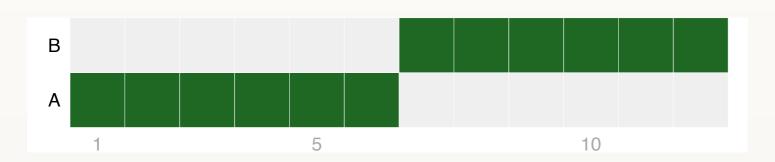
VS.

Changing focus one day to next



 $S_{\text{Switch}} = 0$ 

Less repetitive day-to-day

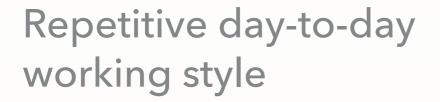


 $S_{\text{Switch}} = 0.325$ 

More repetitive day-to-day

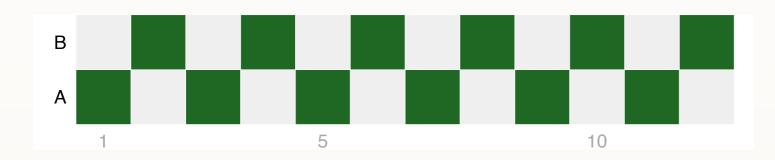
## **MULTITASKING DIMENSIONS**

#### 3. DAY-TO-DAY FOCUS



VS.

# Changing focus one day to next



 $S_{\text{Switch}} = 0$ 

Less repetitive day-to-day

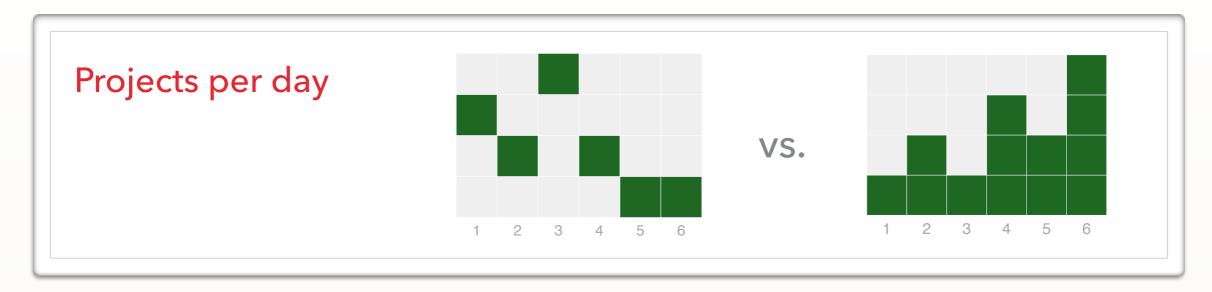


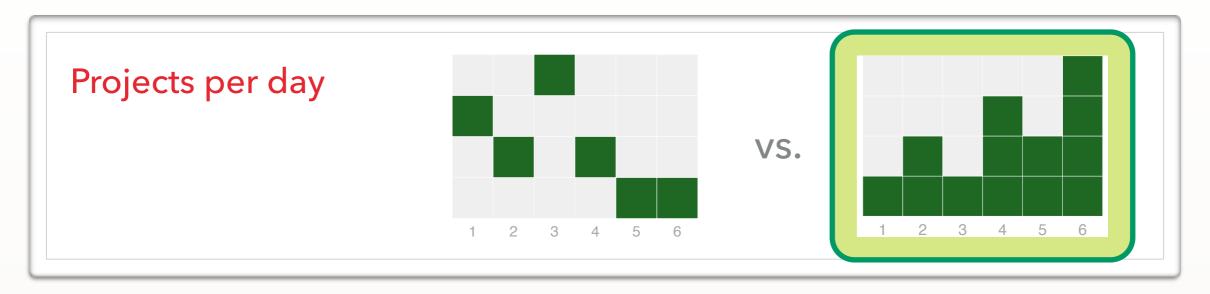
 $S_{\text{Switch}} = 0.325$ 

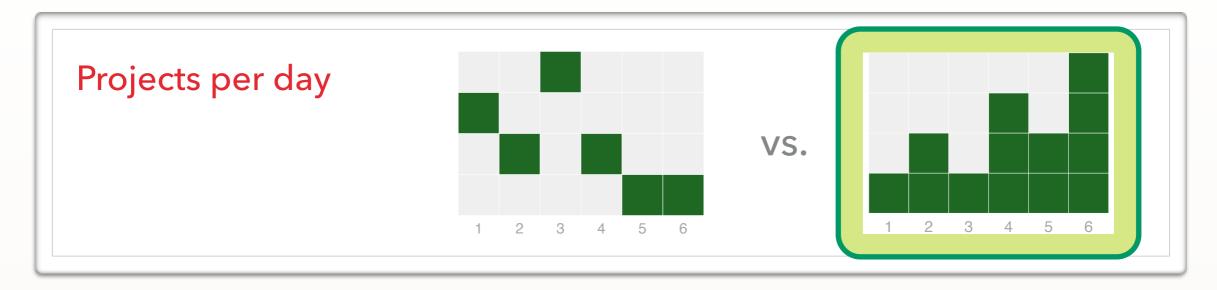


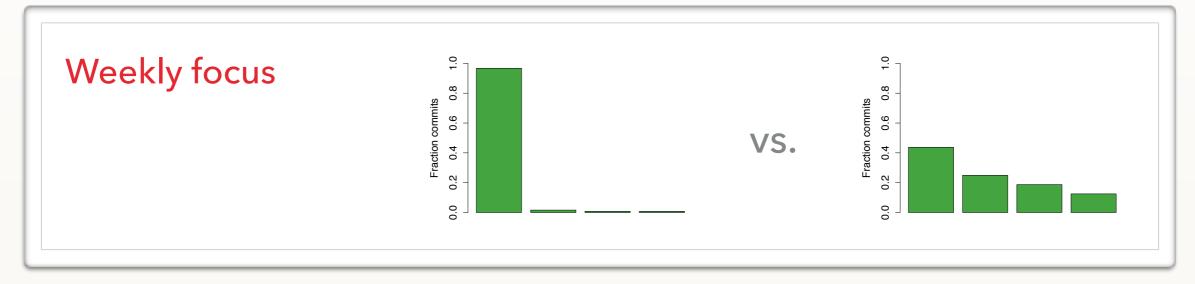
 $S_{\text{Switch}} = 2$ 

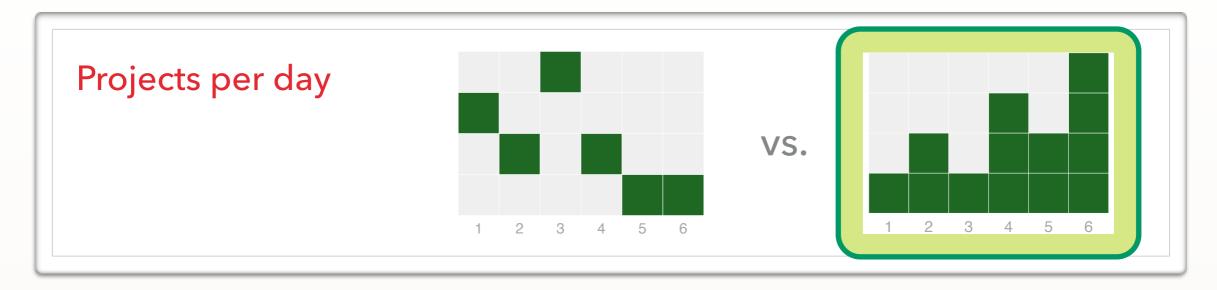
More repetitive day-to-day

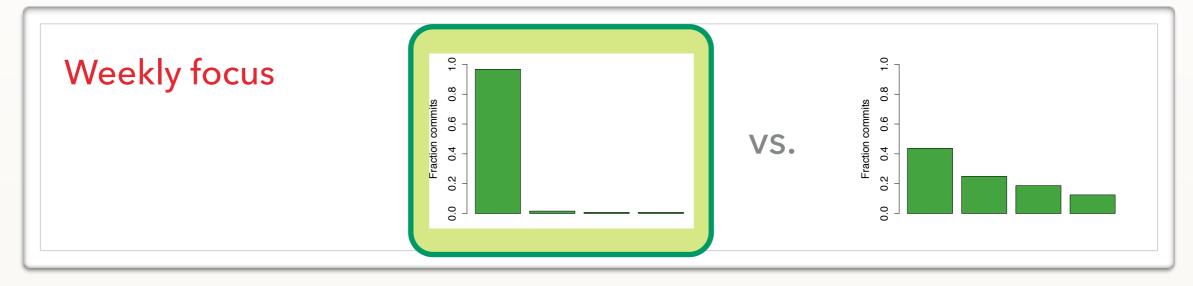


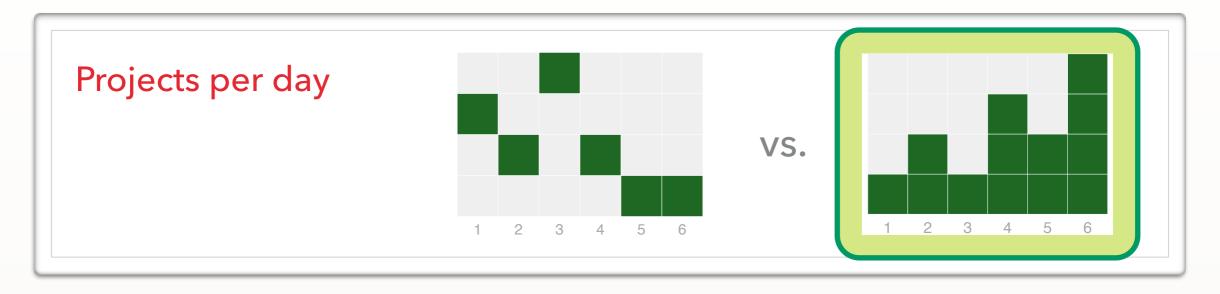


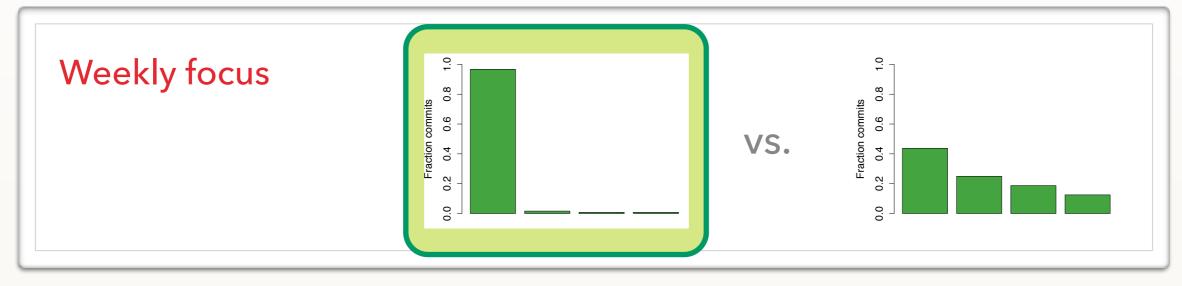


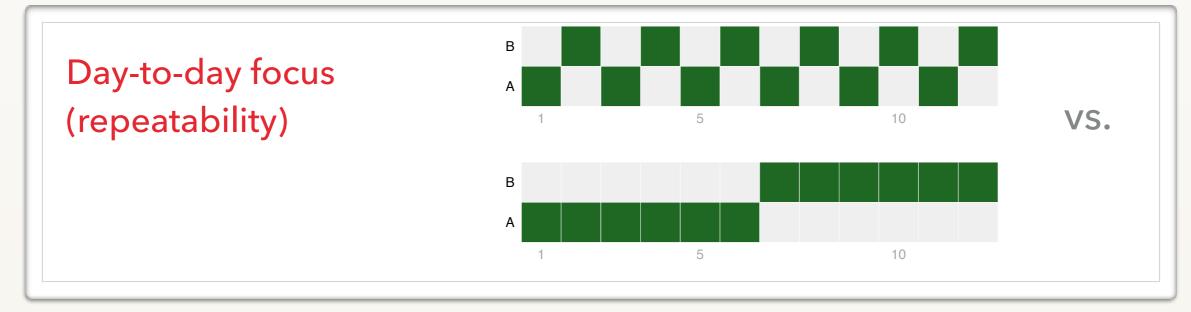


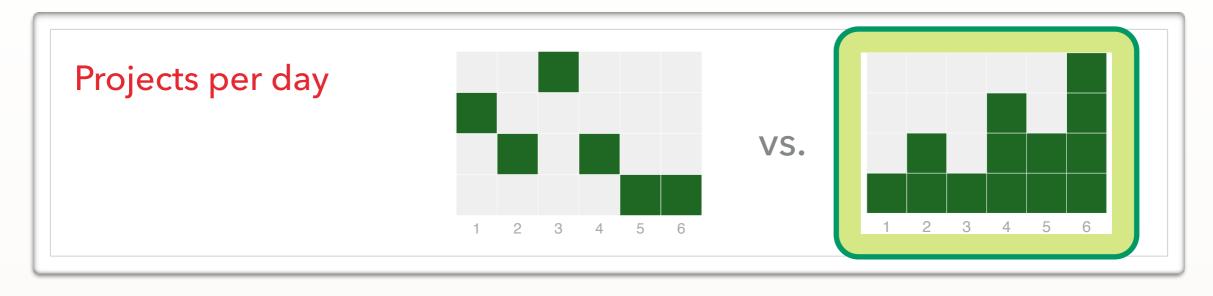


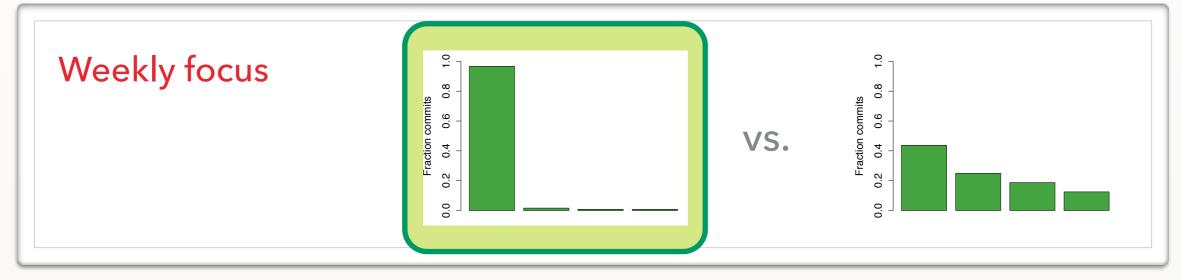


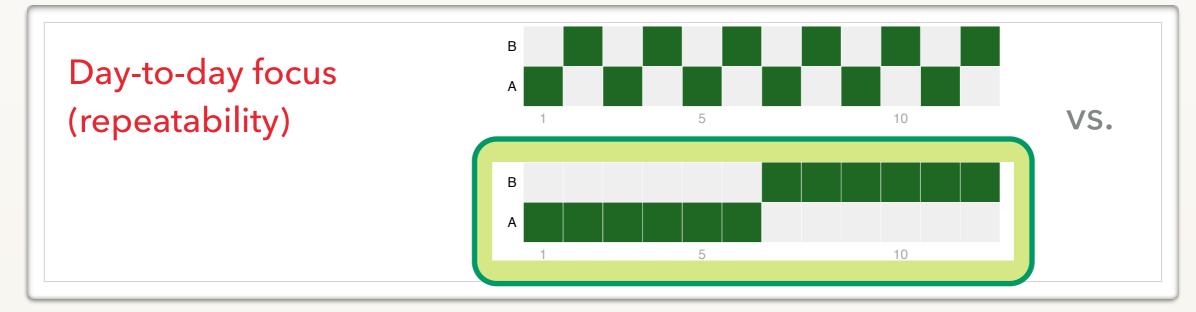


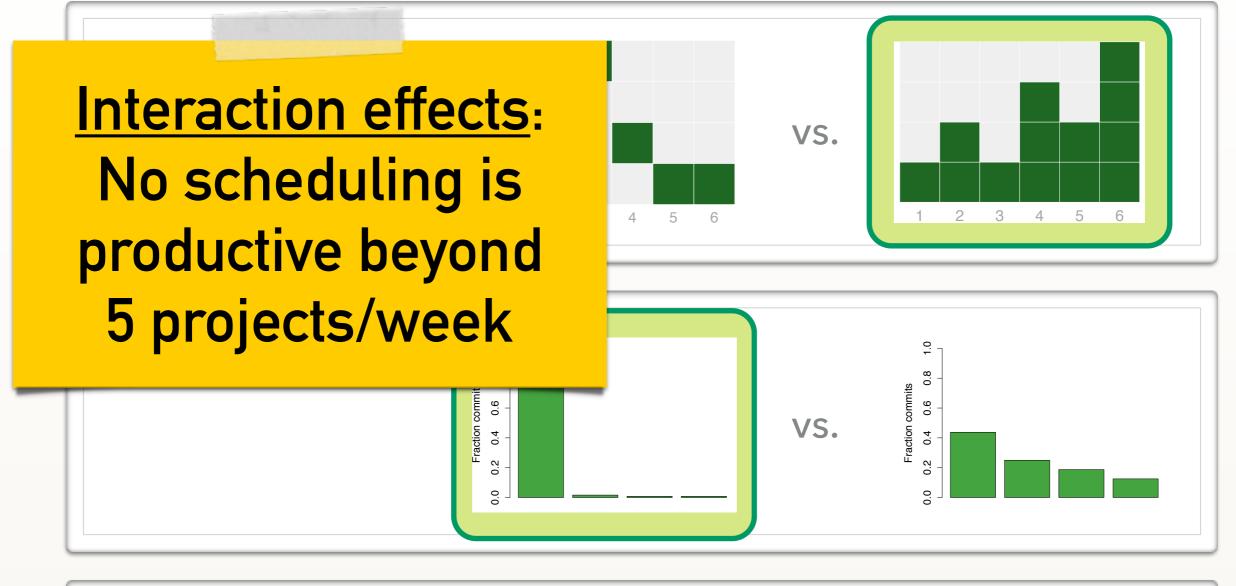


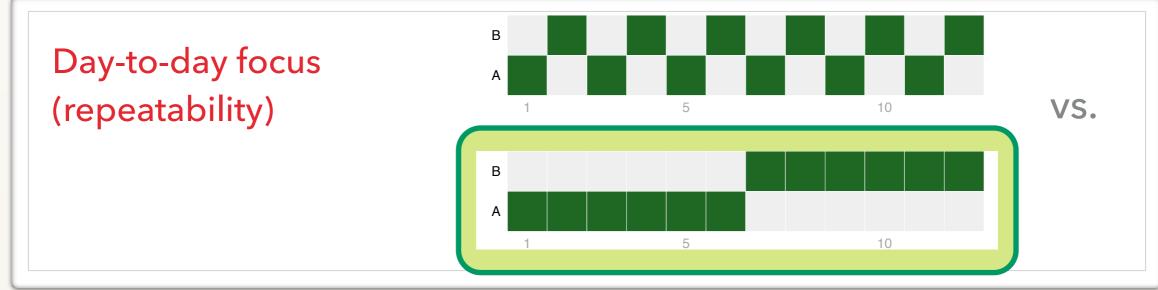












#### **TODAY**





## **TEAM DIVERSITY**

[CHI 2015]





## **MULTITASKING ACROSS PROJECTS**

[ICSE 2016]



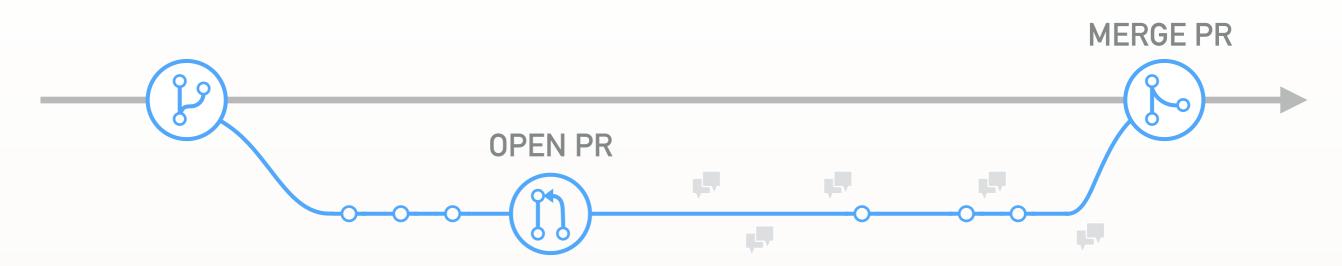


## **CONTINUOUS INTEGRATION**

[ESEC/FSE 2015]

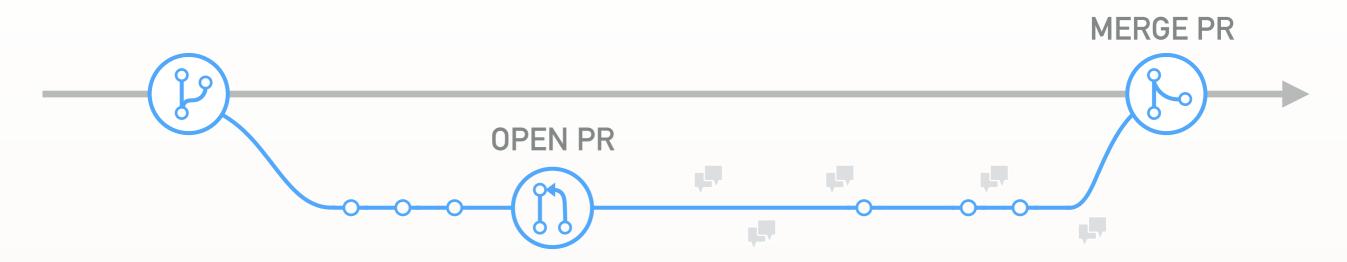


## **PULL REQUESTS REQUIRE REVIEW**

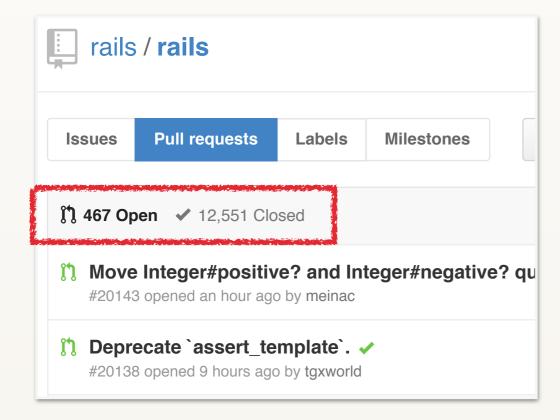




## **PULL REQUESTS REQUIRE REVIEW**

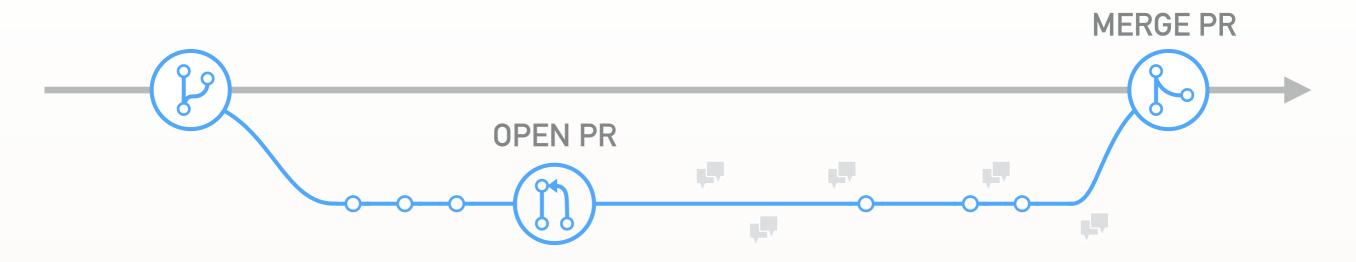


#### **Ruby on Rails**

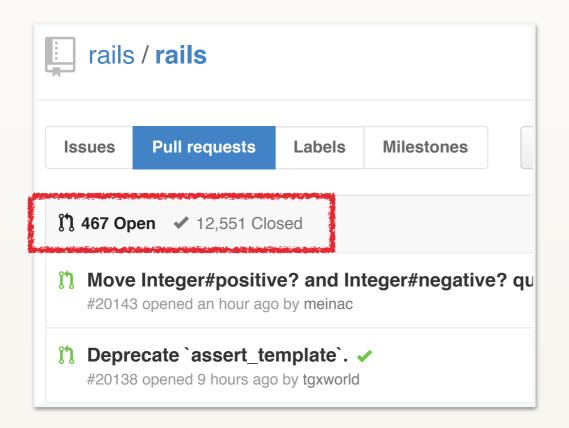




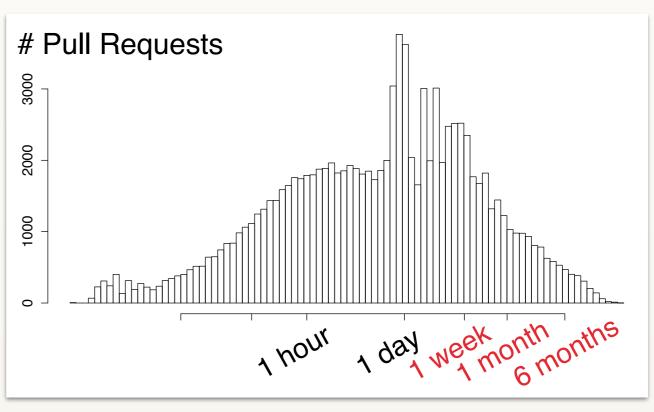
### **PULL REQUESTS REQUIRE REVIEW**



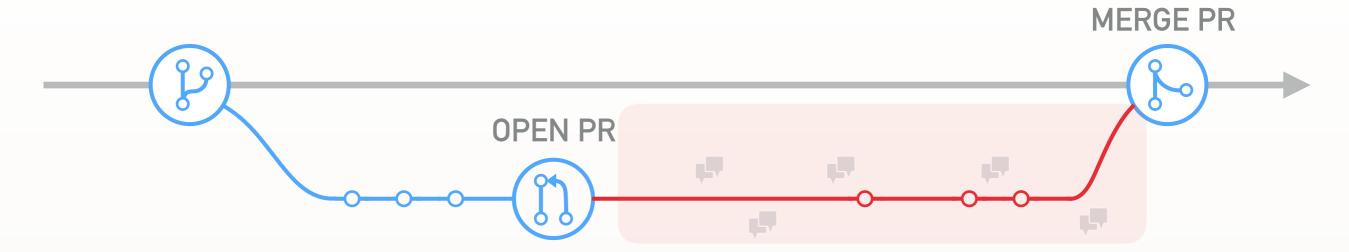
#### **Ruby on Rails**



#### Large GitHub sample

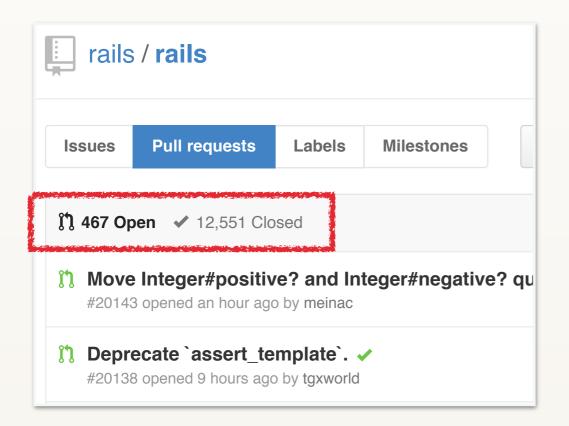




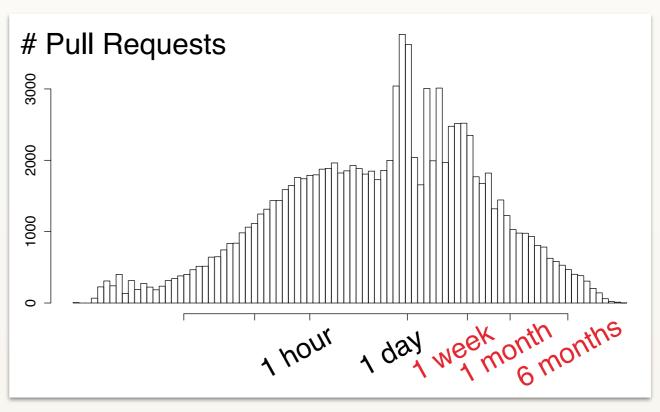


Is it good? Should I merge? ×/✓

#### **Ruby on Rails**



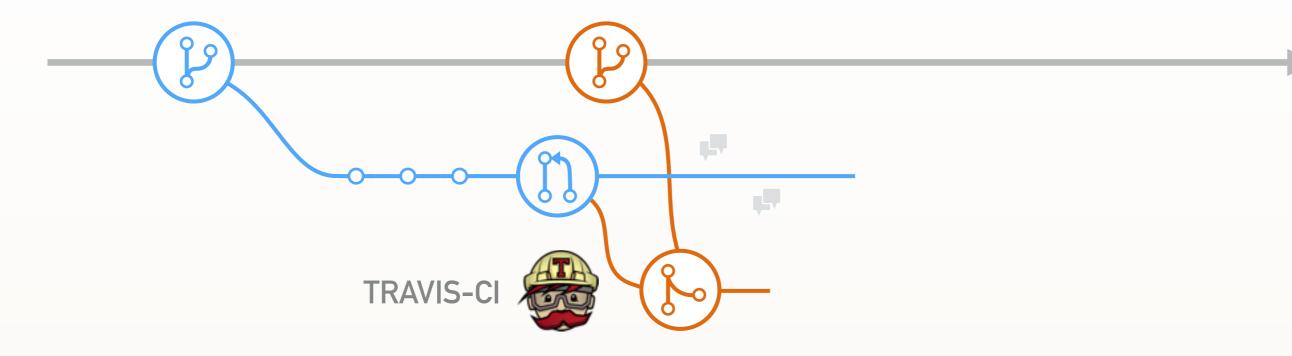
#### Large GitHub sample





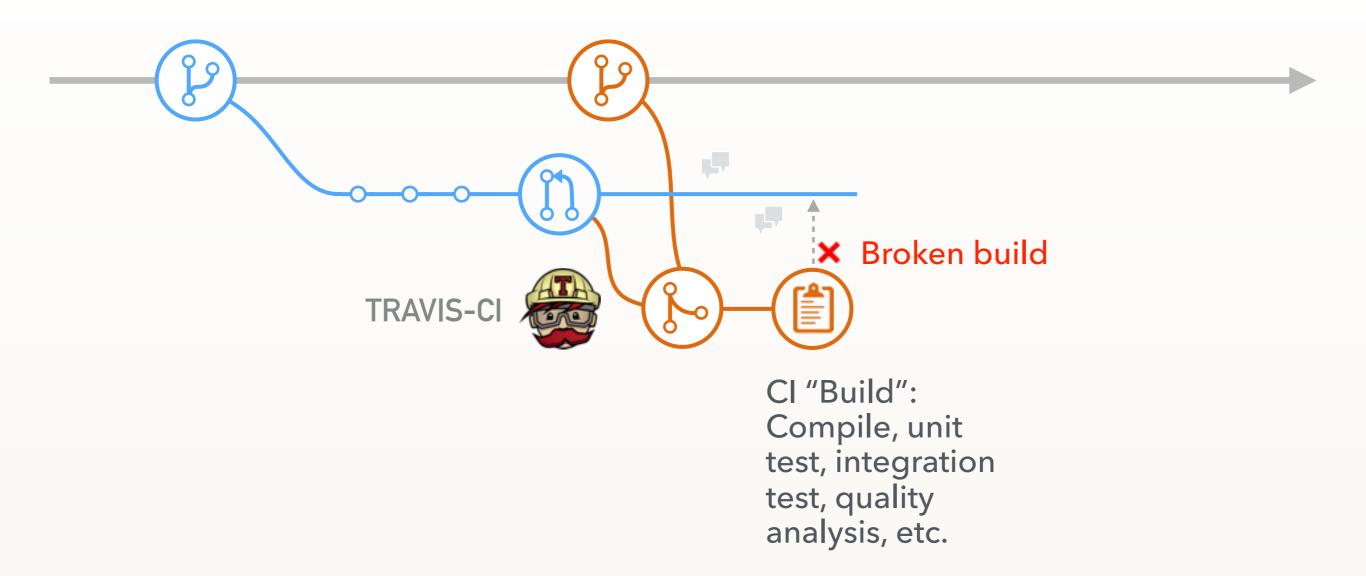




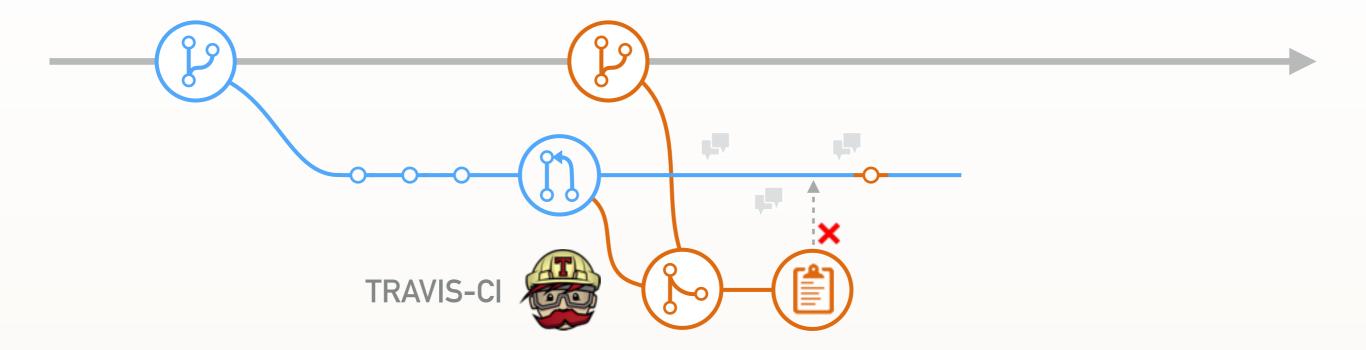


PR auto merged into testing branch



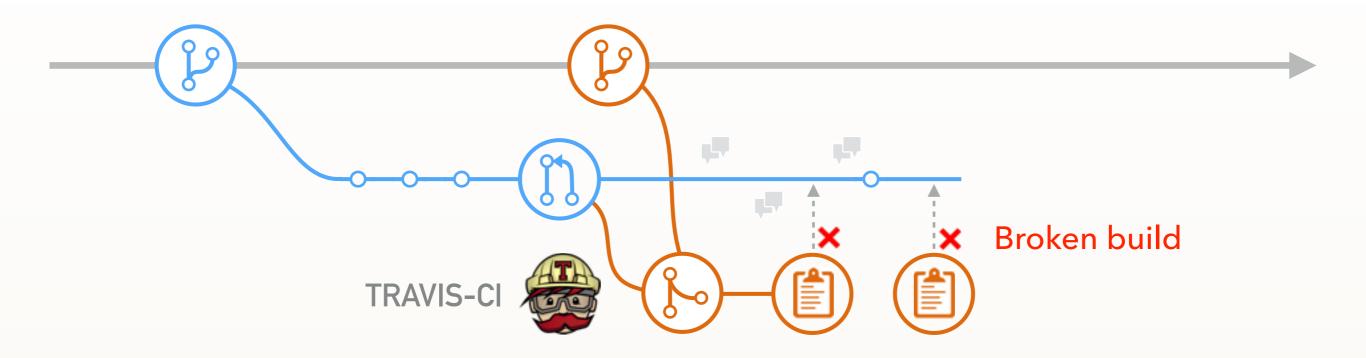






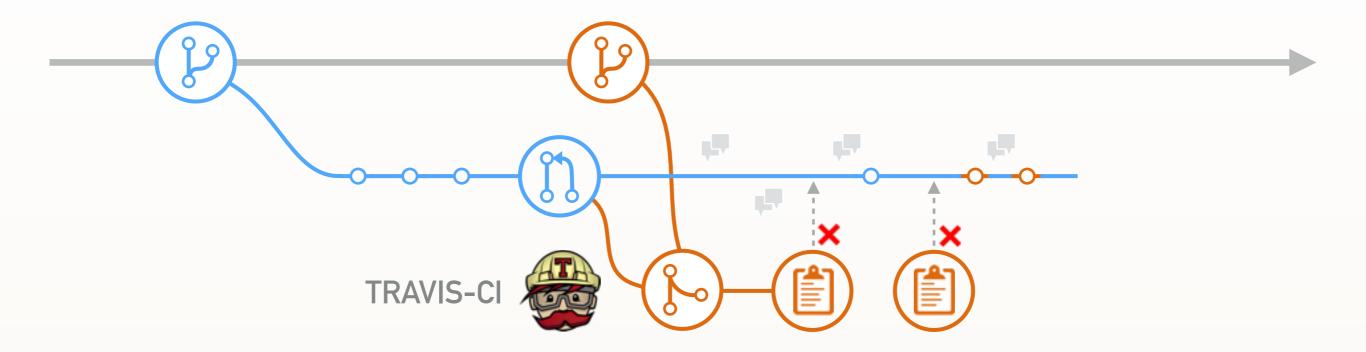
PR is updated in response to failure





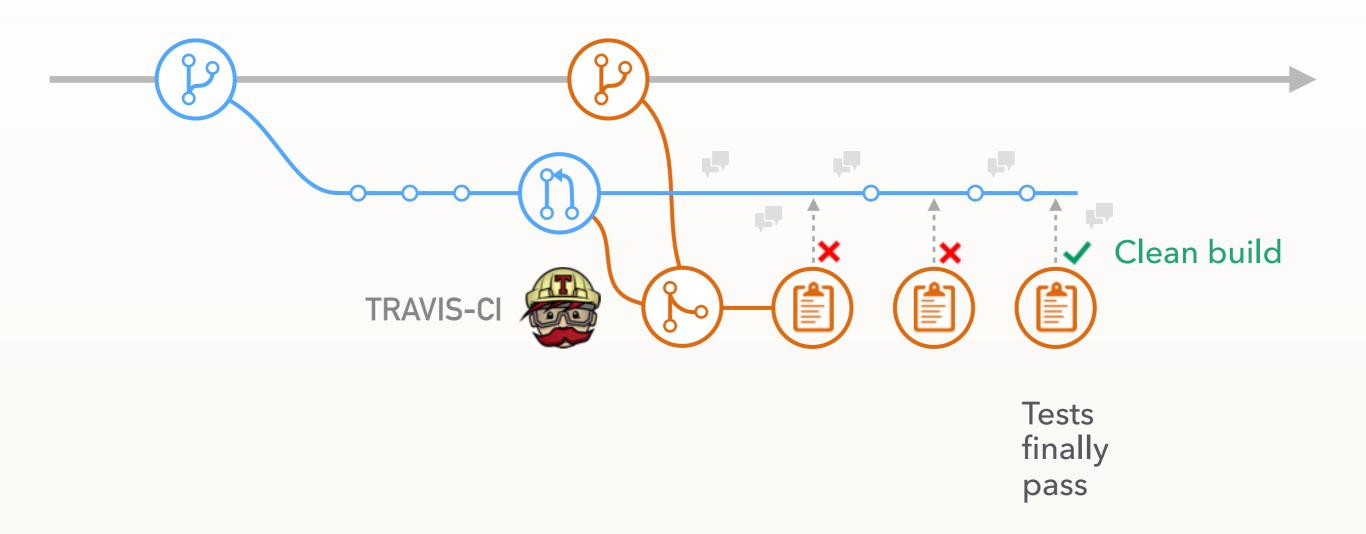
New build after update



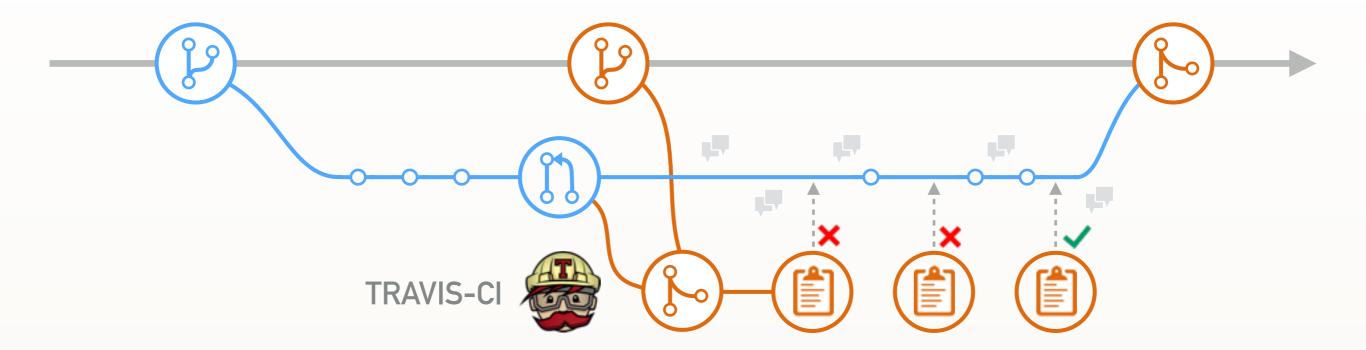


More updates



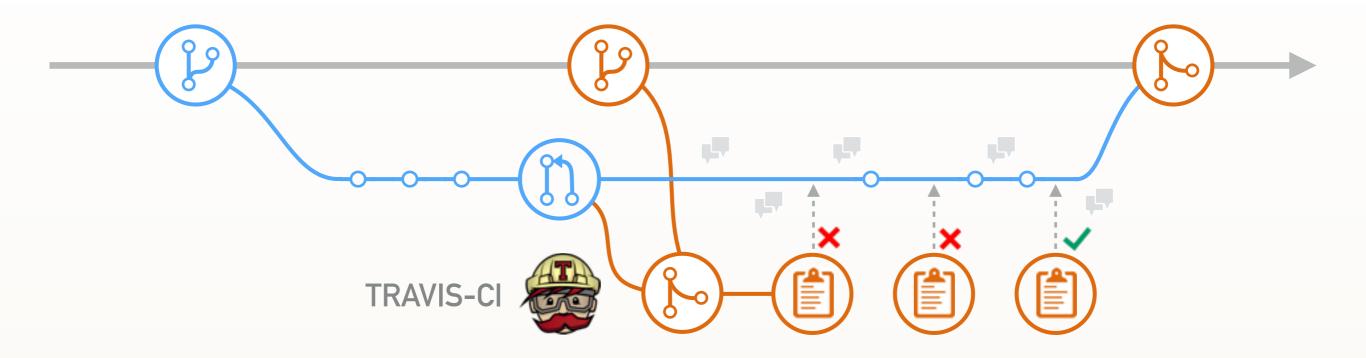






Merge



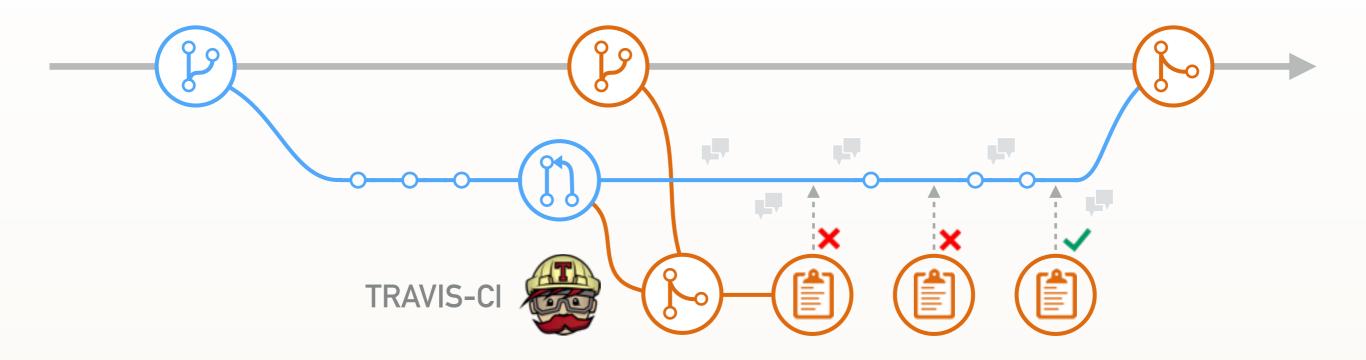




#### **CI AS GATEKEEPER:**

- Integrated in PR process
- Tighter feedback loop
- Find integration errors & regression failures early







#### **CI AS GATEKEEPER:**

- Integrated in PR process
- Tighter feedback loop
- Find integration errors & regression failures early

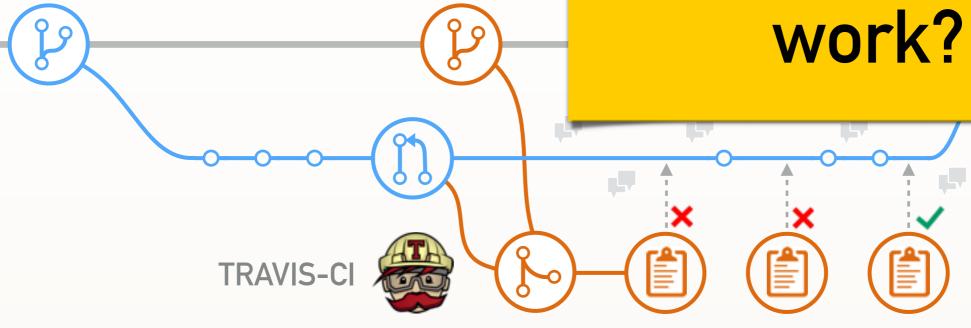


#### **CI AS VALET:**

- Automate more of the process
- More time to focus on other things



# How well does it work?





#### **CI AS GATEKEEPER:**

- Integrated in PR process
- Tighter feedback loop
- Find integration errors & regression failures early



#### **CI AS VALET:**

- Automate more of the process
- More time to focus on other things



## 1. Mine data from projects that adopted Travis-Cl





## 1. Mine data from projects that adopted Travis-CI



### 2. Compare before vs. after

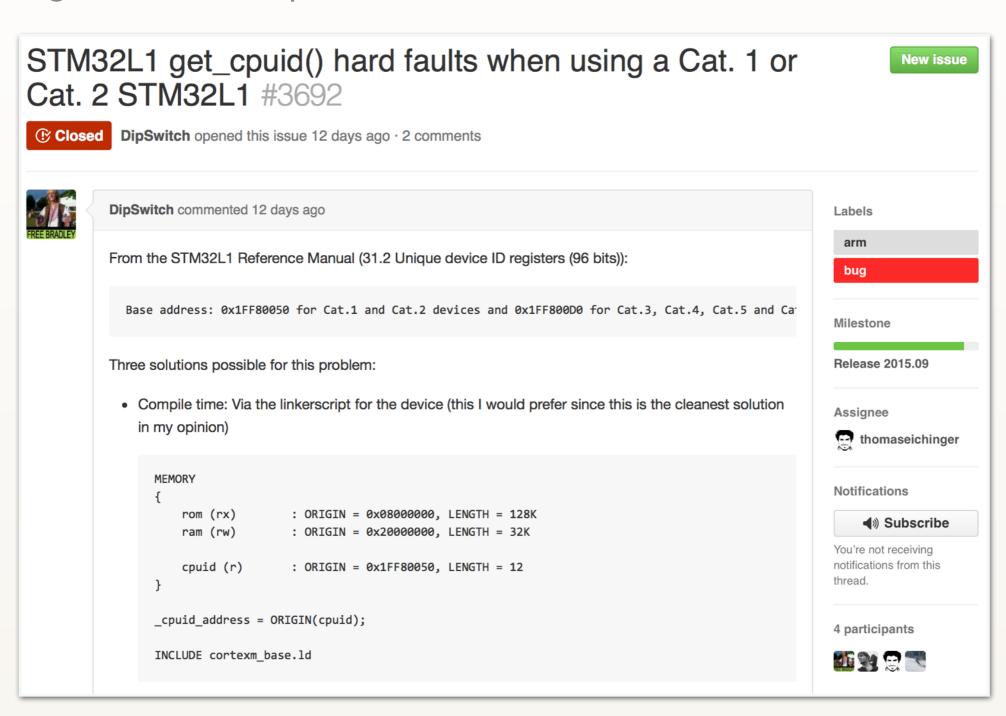




 How many pull requests are closed per month?  How many bugs are reported per month?

#### NOT ALL BUGS CREATED EQUAL

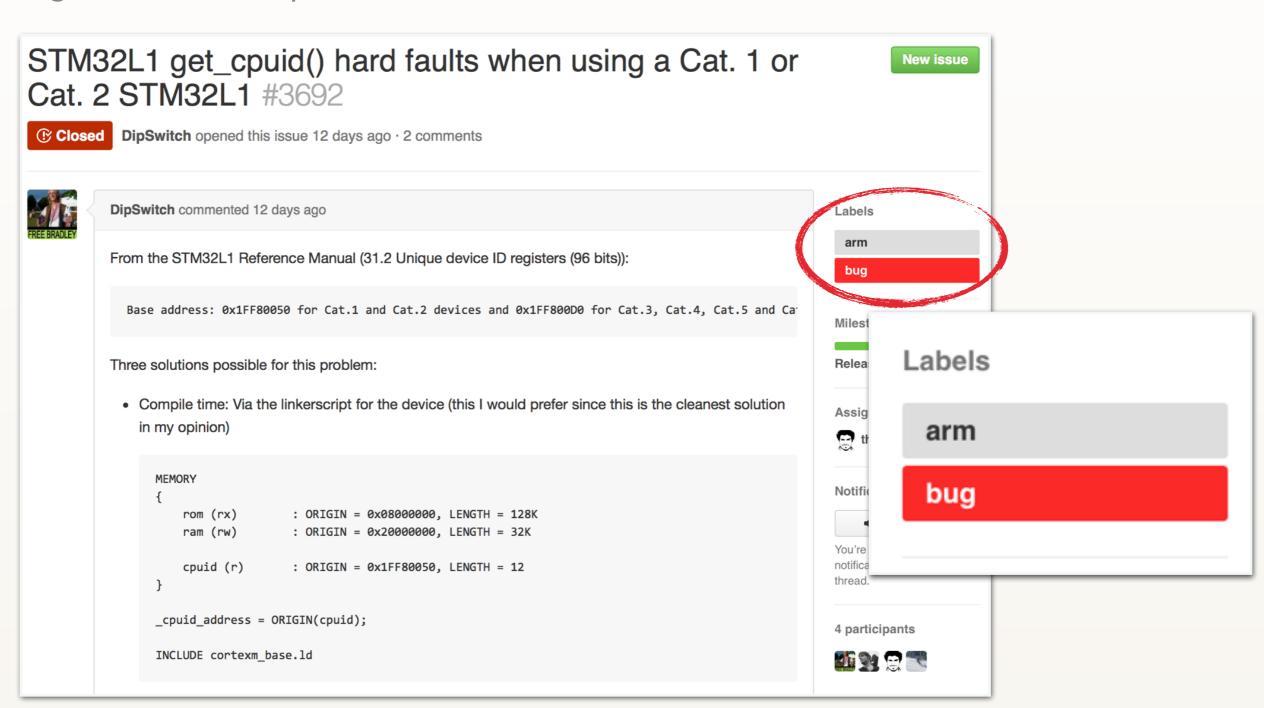
Bugs vs. feature requests



### 1. DATA MINING 2. STATISTICAL ANALYSIS

#### NOT ALL BUGS CREATED EQUAL

Bugs vs. feature requests



### **SOCIO-TECHNICAL PROCESS!**

#### **Bug reporter matters**

Early vs. late discovery





Core developers (early)

Users (late)

#### 1. DATA MINING

## 2. STATISTICAL ANALYSIS

#### **SOCIO-TECHNICAL PROCESS!**

### **Bug reporter matters**

Early vs. late discovery





Core developers (early)

Users (late)

#### Other confounds

Project size



Project popularity



Team size



Issue tracker activity



Project test suite size





### 1. DATA MINING

## 2. STATISTICAL ANALYSIS









age













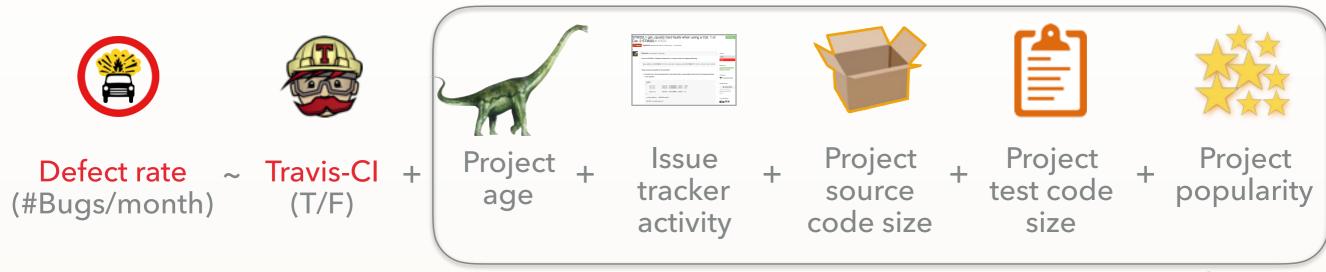


Project popularity

controls

### 1. DATA MINING

### 2. STATISTICAL ANALYSIS



controls

#### ZERO-INFLATED NEGATIVE BINOMIAL REGRESSION

#### **NEGATIVE BINOMIAL**

Over-dispersed count data (variance > mean)

#### ZERO INFLATED

Excess zeros. No bugs reported:

- because high quality?
- because nobody reporting?

P. D. Allison and R. P. Waterman. Fixed—effects negative binomial regression models. Sociological Methodology, 32(1):247–265, 2002.

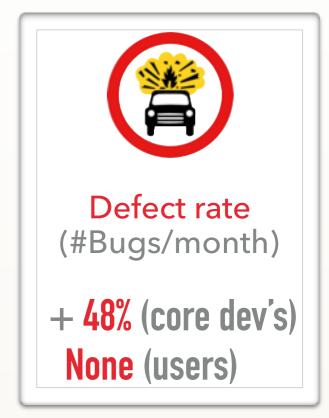
<sup>•</sup> D. Lambert. Zero-inflated Poisson regression, with an application to defects in manufacturing. Technometrics, 34(1):1–14, 1992.



#### WITH TRAVIS-CI:

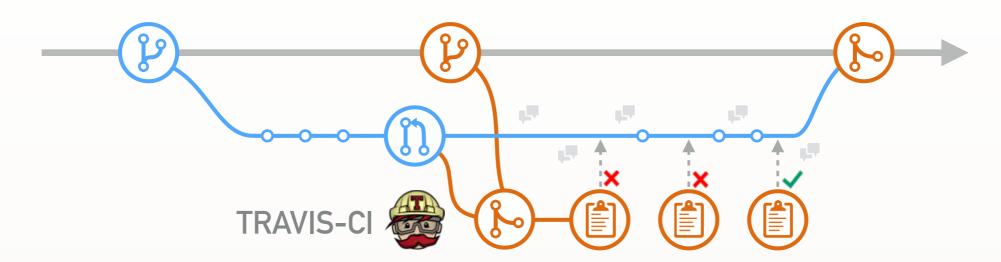
- Code grows faster
- Dev's find more defects
- Users don't experience quality changes







## **ONGOING & FUTURE WORK**



### **>200,000 PROJECTS**

- Where and why do CI failures occur?
   Many can be foreseen and prevented
- Do Cl failures "predict" eventual defects?

Yes - focus code review / testing

- How do people learn to program?
   Failures and fixes both logged
- How does the onboarding process change?
   Machine vs. human response
   Fear of losing face?
   Enforce project norms





project naintainers

## PERCEPTION: CI REQUIRES BIG INVESTMENT

Teams using CI handle more PRs & find more defects.

FSE '15a



project naintainers

## PERCEPTION: CI REQUIRES BIG INVESTMENT

Teams using CI handle more PRs & find more defects.

FSE '15a

## PERCEPTION: OPEN-SOURCE IS HOSTILE TO WOMEN

More diverse teams are more productive.

CHI '15



project maintainers

## PERCEPTION: CI REQUIRES BIG INVESTMENT

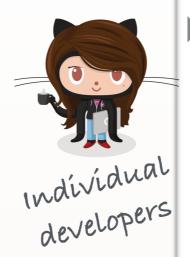
Teams using CI handle more PRs & find more defects.

FSE '15a

## PERCEPTION: OPEN-SOURCE IS HOSTILE TO WOMEN

More diverse teams are more productive.

CHI '15



# PERCEPTION: MULTITASKING IS EXPENSIVE BUT NOBODY KNOWS WHEN TO STOP

> 5 projects/week always counterproductive

ICSE '16



project maintainers

## PERCEPTION: CI REQUIRES BIG INVESTMENT

Teams using CI handle more PRs & find more defects.

FSE '15a

## PERCEPTION: OPEN-SOURCE IS HOSTILE TO WOMEN

More diverse teams are more productive.

CHI '15



# PERCEPTION: MULTITASKING IS EXPENSIVE BUT NOBODY KNOWS WHEN TO STOP

> 5 projects/week always counterproductive

ICSE '16

## PERCEPTION: EXPERIENCE MATTERS THE MOST

Not in first 6 months: social environment more important

FSE '15b



Project maintainers

## PERCEPTION: CI REQUIRES BIG INVESTMENT

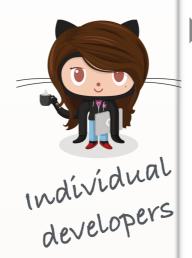
Teams using CI handle more PRs & find more defects.

FSE '15a

## PERCEPTION: OPEN-SOURCE IS HOSTILE TO WOMEN

More diverse teams are more productive.

CHI '15



# PERCEPTION: MULTITASKING IS EXPENSIVE BUT NOBODY KNOWS WHEN TO STOP

> 5 projects/week always counterproductive

ICSE '16

## PERCEPTION: EXPERIENCE MATTERS THE MOST

Not in first 6 months: social environment more important

**FSE** '15b



PERCEPTION:
GAMIFICATION
IS A GOOD IDEA

Incentivize participation

But, quicker disengagement

**CSCW '14** 

IWC '14

### **ANALYTICS: NEXT STEPS**



## CI BUILD **FAILURES**

Why do they happen?

Can we automatically prevent them?



## DIVERSITY

Which aspects of team diversity are most important for:

- cohesiveness?
- architecture?



### **DESIGN**

Why are social coding platforms so seemingly exclusive?



Are there "risky" habits that lead to buggier code?





31 million repos

SOON: All the code that will ever be written has already been written.



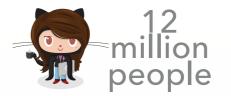


31 million repos

SOON: All the code that will ever be written has already been written.

#### SOFTWARE DEVELOPMENT BECOMES A SEARCH PROBLEM

- Code snippets
- Cl scripts
- Refactoring
- Porting
- Documentation
- ▶ Q&A





repos

SOON. All the code that will ever be written has already been written.

#### SOFTWARE DEVELOPMENT **BECOMES A SEARCH PROBLEM**

- Code snippets
- Cl scripts
- Refactoring
- Porting
- Documentation
- ▶ Q&A

```
using System;
    namespace Demo
4- {
        class Program00
6 *
            static void Method01(string[] args)
8 +
                string pth = "c:\\file.txt";
10
                ///how to read file pth line by line
11
12
13 }
```

#### C# Reading a File Line By Line

stack overflow



I am trying to read some text files, where each line needs to be processed. At the moment I am just using a StreamReader, and then reading each line individually.





I am wondering whether there is a more efficient way (in terms of LoC and readability) to do this using LINQ without compromising operational efficiency. The examples I have seen involve loading the whole file into memory, and then processing it. In this case however I don't believe that would be very efficient. In the first example the files can get up to about 50k, and in the second example, not all lines of the file need to be read (sizes are typically < 10k).

You could argue that nowadays it doesn't really matter for these small files, however I believe that sort of the approach leads to inefficient code.

Thanks for your time!

First example:

```
using(var file = System.IO.File.OpenText(_LstFilename))
    // read file
   while (!file.EndOfStream)
       String line = file.ReadLine();
        // ignore empty lines
        if (line.Length > 0)
            // create addon
            T addon = new T();
            addon.Load(line, _BaseDir);
            // add to collection
            collection.Add(addon);
```

Bing Code Search: <a href="http://codesnippet.research.microsoft.com">http://codesnippet.research.microsoft.com</a>





31 millior repos

SOON: All the code that will ever be written has already been written.

k = [[1, 2], [4], [5, 6, 2], [1, 2], [3], [4]] ///How to remove duplicates from a list of lists?

### SOFTWARE DEVELOPMENT BECOMES A SEARCH PROBLEM

- Code snippets
- Cl scripts
- Refactoring
- Porting
- Documentation
- ▶ Q&A



I noticed **you use iterators a lot**. Here's how you can do it
with iterators:

The iterator-based solution is faster, but pull request reviewers tend to prefer this set-based version:

Don't forget the NULL check! It's a common bug.





SOON: All the code that will ever be written has already been written.

#### SOFTWARE DEVELOPMENT BECOMES A SEARCH PROBLEM

- Code snippets
- Cl scripts
- Refactoring
- Porting
- Documentation
- ► Q&A

```
.travis.yml
103 lines (95 sloc) 2.61 KB
       # After changing this file, check it on:
       # http://lint.travis-ci.org/
       language: python
       # Run jobs on container-based infrastructure, can be overridden per job
       # Travis whitelists the installable packages, additions can be requested
       # https://github.com/travis-ci/apt-package-whitelist
  10
         apt:
  11
           packages: &common_packages
  13

    gfortran

             - libatlas-dev
  14
             - libatlas-base-dev
  15
             # Speedup builds, particularly when USE_CHROOT=1
  16
             - eatmydata
  17
  18
       cache:
  19
  20
         directories:
           - $HOME/.cache/pip
  21
  22
  23
         global:
  24
  25

    WHEELHOUSE_UPLOADER_USERNAME=travis.numpy
```



Don't forget to test against Python 2.6. Similar code breaks Python 2.6 builds often.

## "BIG CODE"



MICHELANGELO:

"Every block of stone has a statue inside it; it is the task of the sculptor to discover it."

## "BIG CODE"



MICHELANGELO:

"Every block of stone has a statue inside it; it is the task of the sculptor to discover it."



Almost any software engineering question has an answer inside a big code archive. It is the task of the data scientist to discover it.

#### **ACKNOWLEDGEMENTS**



































Baishakhi Ray · Alexander Serebrenik · Vladimir Filkov · Prem Devanbu · Cindy Rubio Gonzalez · Casey Casalnuovo · Daryl Posnett · Yue Yu · Qi Xuan · Mark van den Brand · Kelly Blincoe · Daniela Damian

#### SOFTWARE DEVELOPMENT IS CHANGING

#### **OPEN-SOURCE IS GROWING**



Companies:

- > 78% run OSS
- 66% build on top of OSS

#### **SOCIAL CODING IS GROWING**









12 million 31 million people repositories

18.5 million software dev's

15,000+péople

#### **CULTURE CHANGE**



"it's just so uncool not sharing the code in the age of social coding"

#### HIRING

- \$100+ /hour:
  - owns popular OSS products;
  - stackoverflow score > 20K; ...
- **\$50+** /hour:
  - active OSS contributor;
  - stackoverflow score > 5K; ...

#### **INDUSTRIAL INVOLVEMENT & ADOPTION**



Microsoft

Open source, from Microsoft with love







#### 

We work hard to contribute our work back to the web, nobile, big data, & infrastructure communities.

- GitHub stats from: https://github.com/about · World estimates from: http://goo.gl/Htnni9
- Open source-style collaborative development practices in commercial projects using GitHub E Kalliamvakou, D Damian, K Blincoe, L Singer, DM German. *ICSE 2015*
- How Much Do You Cost? Yegor Bugayenko http://goo.gl/N0mL3F Activity traces and signals in software developer recruitment and hiring





#### **EXPERIMENTAL RISK: BIG DATA TO THE RESCUE**







	Reject Null Hyp.	Accept Null Hyp.
Null Hyp. TRUE	1	
Null Hyp. FALSE		2

#### **HUGE SAMPLE SIZES:**

**FALSE POSITIVES** 

**FALSE NEGATIVES** 

**CONFOUNDS** 

- More stringent a priori about significance level → reduce False Positives
- Detect even small effects → reduce False Negatives
- Handle more degrees of freedom
  - → control for Confounds

#### **SEPARATE SIGNAL FROM NOISE:**

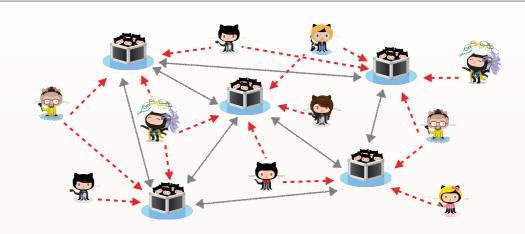
- Quantify effect size
- Mix research methods
  - Quantitative: stats, data mining
  - Qualitative: case studies, user surveys, grounded theory



#### **VALIDATE DATA FIRST!**

Spot-checking

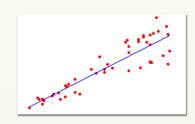
#### SOFTWARE ANALYTICS TO THE RESCUE



#### **EVERYTHING IS ARCHIVED!**

- Source code
- People involved
- Bug reports
- Communication

#### **DATA ANALYSIS (STATISTICS)** → TRENDS



#### DATA-DRIVEN vs. INTUITION-BASED

decision making

#### DATA SCIENTIST:

standard on software teams

The Emerging Role of Data Scientists on Software Development Teams M. Kim, T. Zimmermann, R. DeLine, A. Begel. ICSE 2016

#### SUMMARY: PERCEPTION → EVIDENCE

Analyze This! 145 Questions for Data Scientists in Software Engineering



maintainers

Teams using CI handle more PRs & find more defects.

FSE '15a

▶ PERCEPTION: OPEN-SOURCE IS HOSTILE TO WOMEN

More diverse teams are more productive.

CHI '15



#### PERCEPTION: MULTITASKING IS EXPENSIVE BUT NOBODY KNOWS WHEN TO STOP

>4-5 projects/week ICSE '16 always counterproductive

#### ▶ PERCEPTION: EXPERIENCE MATTERS THE MOST

Not in first 6 months: social environment more important

**FSE** '15b





Incentivize participation

**CSCW '14** 

But, quicker disengagement

IWC '14